MORITA GROUP

Second Quarter Financial Results for FY2026

October 30, 2026

MORITA HOLDINGS CORPORATION

Securities Code: 6455

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Ⅰ. Summary of the Second Quarter Financial Results for FY2026

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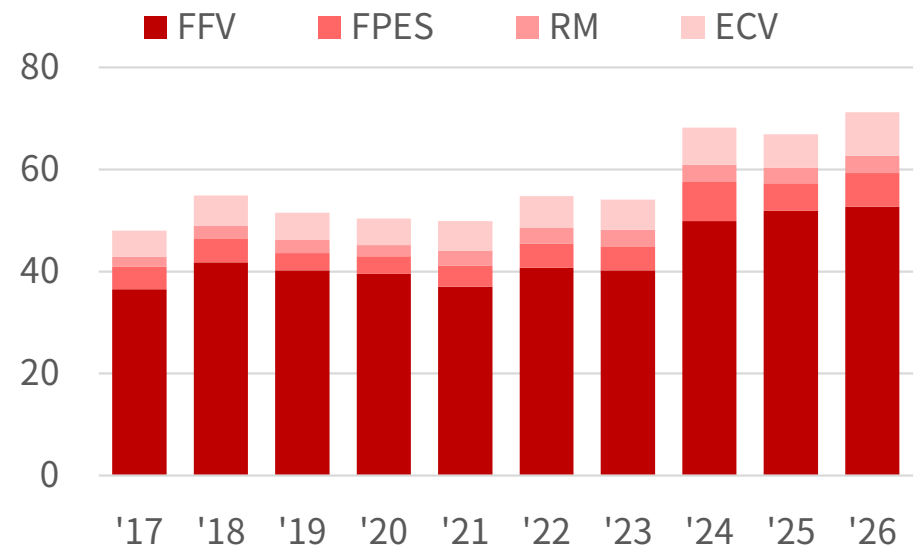
Orders and Backlog

(bil. JPY)

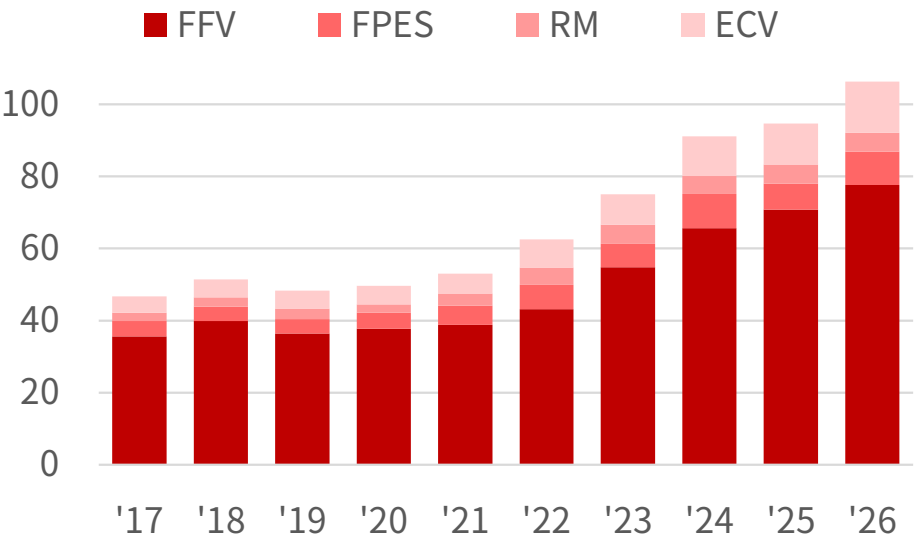
Order Intake	FY24Q2 Actual	FY25Q2 Actual	FY26Q2 Actual	YoY
FFV	49.9	51.9	52.7	+0.8
FPES	7.6	5.4	6.6	+1.2
RM	3.4	3.0	3.4	+0.3
ECV	7.3	6.6	8.5	+2.0
Total	**68.2**	**66.9**	**71.2**	**+4.2**

Order Backlog	FY24Q2 Actual	FY25Q2 Actual	FY26Q2 Actual	YoY
FFV	65.6	70.8	77.6	+6.8
FPES	9.5	7.2	9.2	+2.1
RM	5.0	5.3	5.3	-0.0
ECV	11.0	11.4	14.2	+2.8
Total	**91.1**	**94.7**	**106.3**	**+11.6**

Order Intake



Order Backlog



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Statements of Income

(bil. JPY)

	FY24Q2 Actual	FY25Q2 Actual	FY26Q2 Actual	YoY	FY26 Estimate
Net sales	**42.6**	**47.2**	**46.4**	**-0.8**	**115.5**
FFV	22.5	26.1	26.4	+0.3	70.0
FPES	11.7	11.9	10.8	-1.1	25.0
RM	2.9	2.9	2.4	-0.5	6.5
ECV	5.5	6.2	6.7	+0.4	14.0
Operating profit	**4.2**	**5.1**	**3.3**	**-1.8**	**14.5**
FFV	1.5	2.0	1.1	-0.9	7.9
FPES	2.1	2.3	1.3	-1.0	4.6
RM	0.3	0.4	0.4	-0.0	0.9
ECV	0.3	0.4	0.5	0.1	1.1
Ordinary profit	**4.2**	**5.3**	**3.3**	**-1.9**	**15.0**
Net profit	**2.6**	**3.3**	**2.4**	**-0.8**	**9.7**

YoY comment

- ✓ Net sales recorded a decrease due to lower sales in both the FPES and RM businesses. Operating profit also recorded a decrease, partly due to cost increases such as personnel expenses.
- ✓ The FFV business recorded solid domestic and overseas sales, although operating profit recorded a decrease.
- ✓ The FPES business recorded an increase in orders. However, both net sales and operating profit recorded decreases due to a lower order backlog at the beginning of the period.
- ✓ The RM business recorded an increase in orders, but net sales recorded a decrease due to the timing of product sales, and operating profit recorded a slight decrease.
- ✓ The ECV business recorded increases in both net sales and operating profit, supported by high levels of orders and order backlog, as well as solid product sales.

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Topics ——R&D and Commercialization to Address Social Issues

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R&D

Industry-Academia-Government Research on Drone Utilization in Firefighting

- Selected for the second consecutive year under the FDMA's R&D Promotion Program(FY2025-FY2026)

Collaborating with fire authorities and universities to research drone deployment at fire scenes where firefighter entry is hazardous.



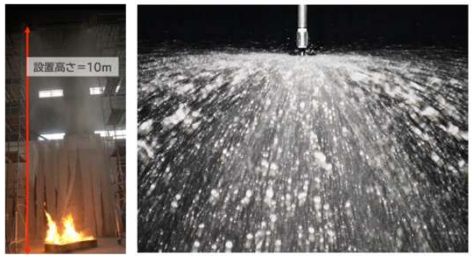
FY2025 evaluated flight stability and airframe behavior during water discharge, alongside verifying the feasibility of utilizing our proprietary Compressed Air Foam System(CAFS) technology. FY2026 focuses on advancing technical validation with an eye toward practical operations.

New products

PFAS-Free Firefighting Foam

- High extinguishing performance via superior foam stability and burnback resistance
- Eco-friendly, PFAS-free firefighting foam
- Effective across a wide range of fire types

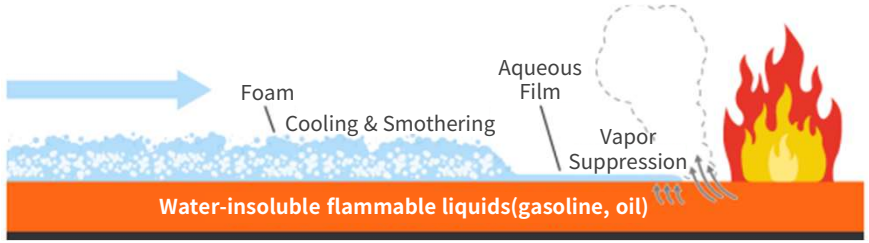
PFAS-Free firefighting foam eliminates concerns over environmental and human health impacts, offering superior foam stability, burnback resistance, and high extinguishing performance. It is effective against flammable liquid fires such as gasoline and oil, as well as ordinary fires involving wood and paper.



Compatible with Parking Facilities Foam Systems



Discharge demonstration



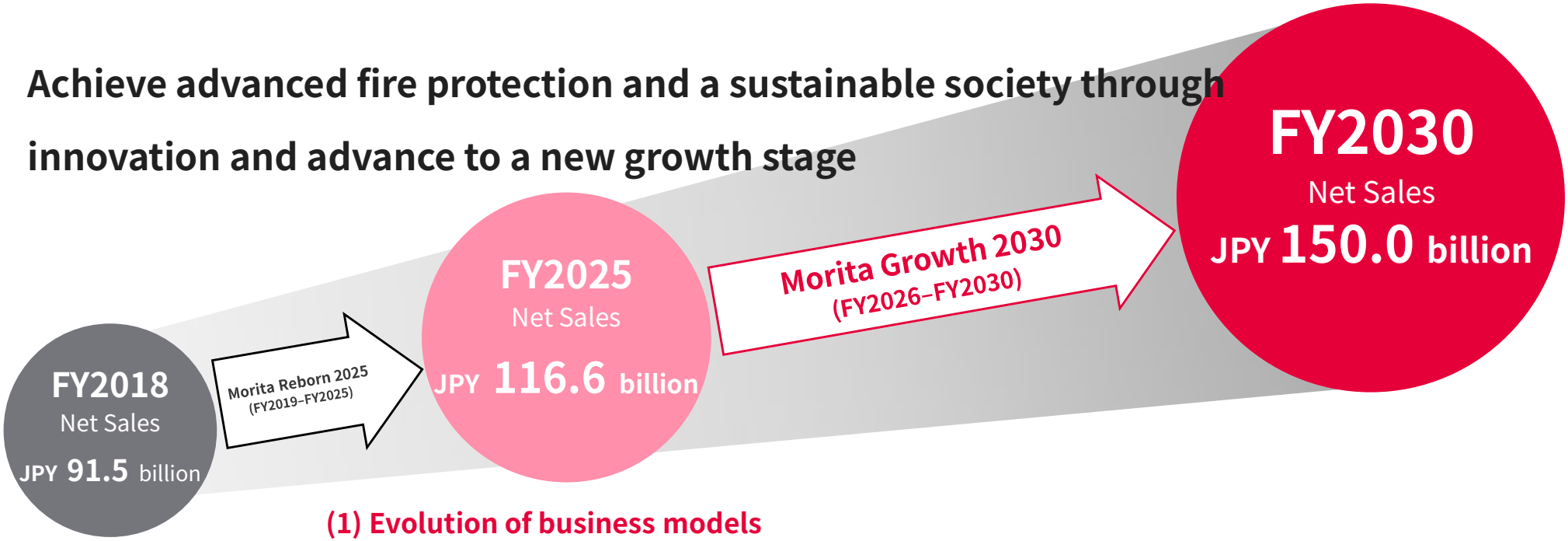
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II . Mid-term Plan(FY2026～2030)
Morita Growth 2030

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Fundamental Approach

Achieve advanced fire protection and a sustainable society through innovation and advance to a new growth stage



(1) Evolution of business models

- **Establish a solution business** geared toward solving customer issues through a market-in approach
- Leverage the customer base to **expand recurring business** capable of continuous and stable earnings growth
- **Develop markets** through strong **component sales**

(2) Differentiation and high added value through innovation

- Develop technologies that reduce environmental burdens
- Apply AI and robotics
- Incorporate DX (digital transformation) into products and services

(3) Strengthening of management foundations

- **Human capital & organizations**: Reinforce human capital base to support growth strategies
- **R&D**: Focus efforts on acquiring competitive advantage
- **Governance**: Deepen governance geared toward improving corporate value

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Targets

Financial Targets	FY2025 Actual	FY2030 Targets
Net sales	JPY 116.6 billion	JPY 150 billion
Operating profit	JPY 15.5 billion	JPY 20 billion
Operating margin	13.3%	13.3%
ROE	9.6%	10% or higher
DOE	3.0%	Around 3.5% or higher
Growth strategy investment budget	Total JPY 5 billion	JPY 62 billion

* Monetary amounts are rounded to the nearest JPY 100 million.

Key Growth Drivers

Targets by Segment	FFV Business	FPES Business	RM Business	ECV Business	Total
Net sales CAGR (From FY2025 to FY2030)	JPY 86 billion +3.7%	JPY 40 billion +10.0%	JPY 8 billion +4.2%	JPY 16 billion +3.6%	JPY 150 billion +4.8%
Operating profit CAGR (From FY2025 to FY2030)	JPY 11.3 billion +6.6%	JPY 6 billion +3.3%	JPY 1.2 billion +5.9%	JPY 1.5 billion +2.9%	JPY 20 billion +5.2%
Profit margin	13.1%	15.0%	15.0%	9.3%	13.3%
Growth investment	JPY 35 billion (including M&A)	JPY 20 billion (including M&A)	JPY 3 billion	JPY 4 billion	JPY 62 billion

* CAGR: Compound annual growth rate from FY2025 to FY2030

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Policies

Business Strategies

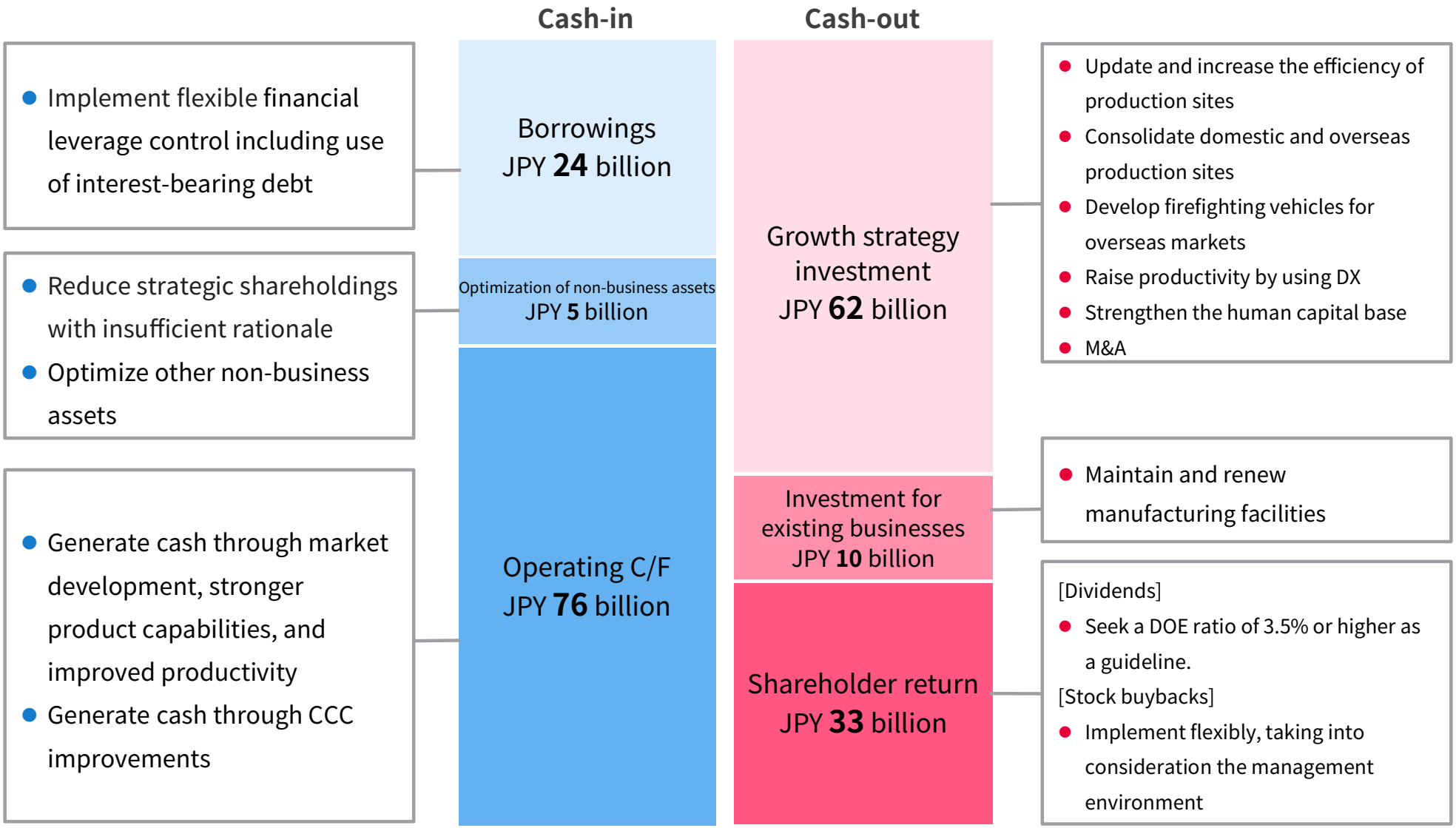
	Segment	Policy
Key Growth Drivers	**FFV Business** **Morita/Morita Technos/Bronto**	● Reinforce products and services that support safe firefighting activities ● Expand profits in domestic business and accelerate growth in overseas business (Overseas Sales Ratio:43%)
	FPES Business **Morita Miyata**	● Expand the firefighting equipment field and advance fire protection technologies ● Establish fire protection solutions that support the resolution of diverse social issues
	RM Business **Morita Environmental Tech**	● Reinforce business foundations to capture increasing demand from a circular economy ● Deepen total support structures from development to maintenance
	ECV Business **Morita Econos**	● Develop vehicles adapted to environmental changes and strengthen product competitiveness to enhance customer value ● Establish market superiority by increasing product supply efficiency and deepening service structures

Management Foundations

	Measures
Human capital & organizations	(1) Increase specialized personnel in growth fields (2) Reinforce human resource development to support growth strategies (3) Strengthen organizational capabilities to support taking on challenges and sustainable growth
R&D	(1)Carefully select research topics that will contribute to increased competitive capabilities in existing businesses (2)Develop seeds for new businesses by leveraging open innovation as well
Governance	(1) Increase the effectiveness of the Board of Directors (2) Reduce business continuity risks by enhancing risk management

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Cash Allocation Policies



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Appendix

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Company Outline

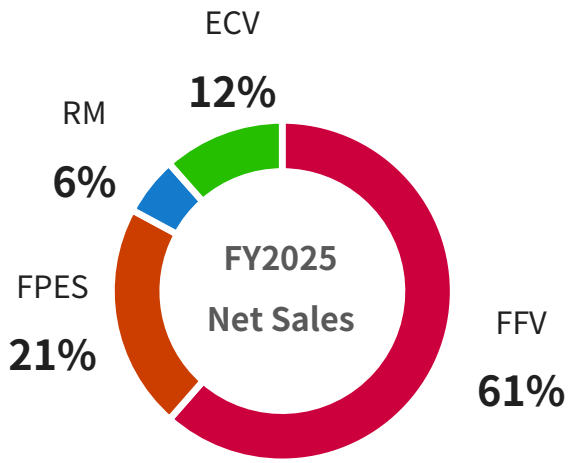
Company Name	MORITA HOLDINGS CORPORATION
Founded	April 23, 1907
Established	July 23, 1932
Representative	Masayoshi Kato, President Hiroyuki Fukunishi, Executive Vice President
Paid-in Capital	4.75 bil. JPY
Net Sales (Consolidated)	116.6 bil. JPY（for the year ended March 31, 2026）
Employees (Consolidated)	1,786（as of March 31, 2026）
Affiliates	13 Companies
Equity Method Affiliates	1 Company
Other Affiliates	5 Companies

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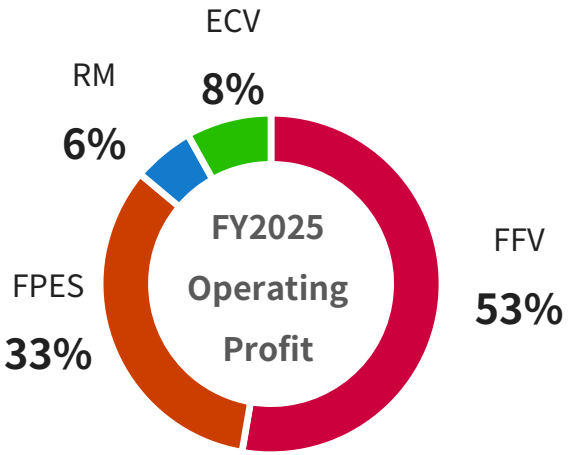
Business Segments

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Net Sales



Operating Profit



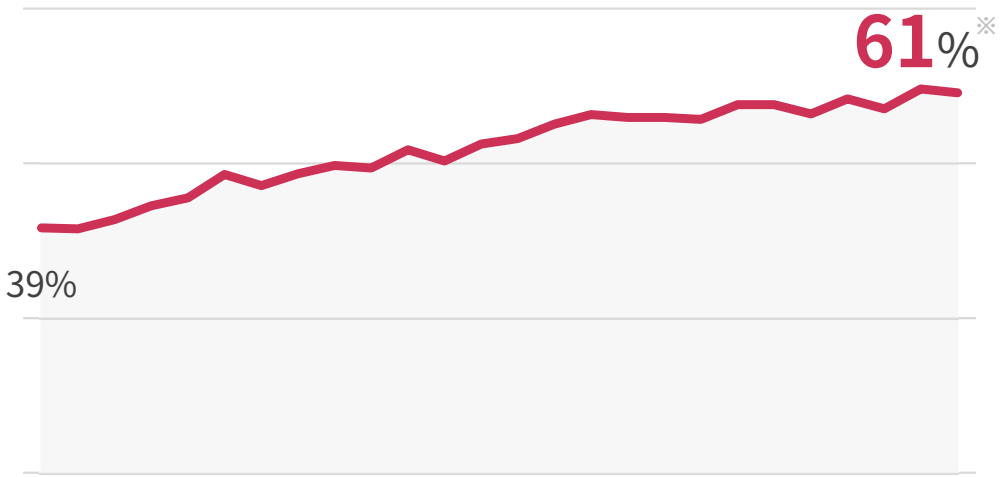
Segment	Operating Company	Business Lines
Fire Fighting Vehicles (FFV)	Morita, Morita Technos, Bronto Skylift	Fire fighting vehicles, Maintenance service for fire fighting vehicles 
Fire Protection Equipment & Systems (FPES)	Morita Miyata	Fire extinguishers, Fire extinguishing equipment, Fire suppression systems 
Recycling Machines (RM)	Morita Environmental Tech	Recycling facilities, Waste disposal facilities, Industrial waste treatment 
Environmental Conservation Vehicles (ECV)	Morita Econos	Sanitary vehicles, Garbage trucks, Other environmental sanitary vehicles 

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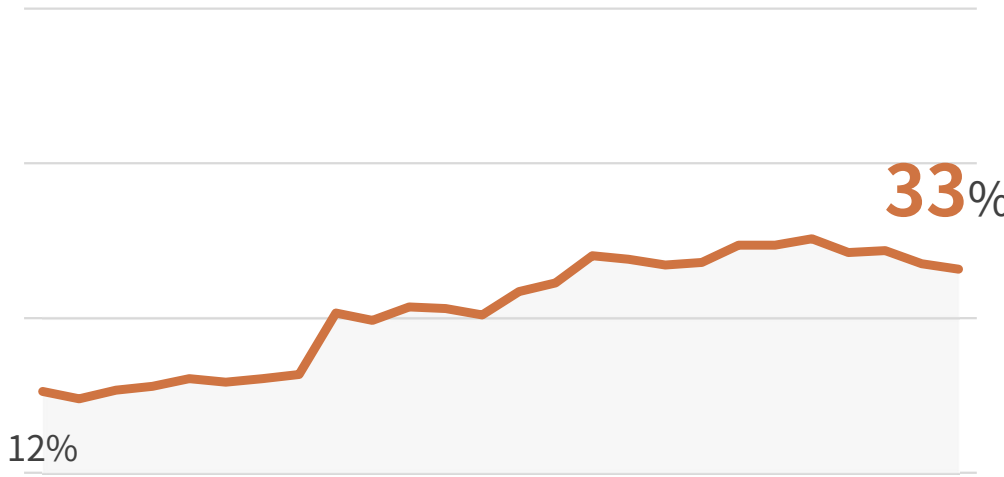
Market Share（2000-2025）

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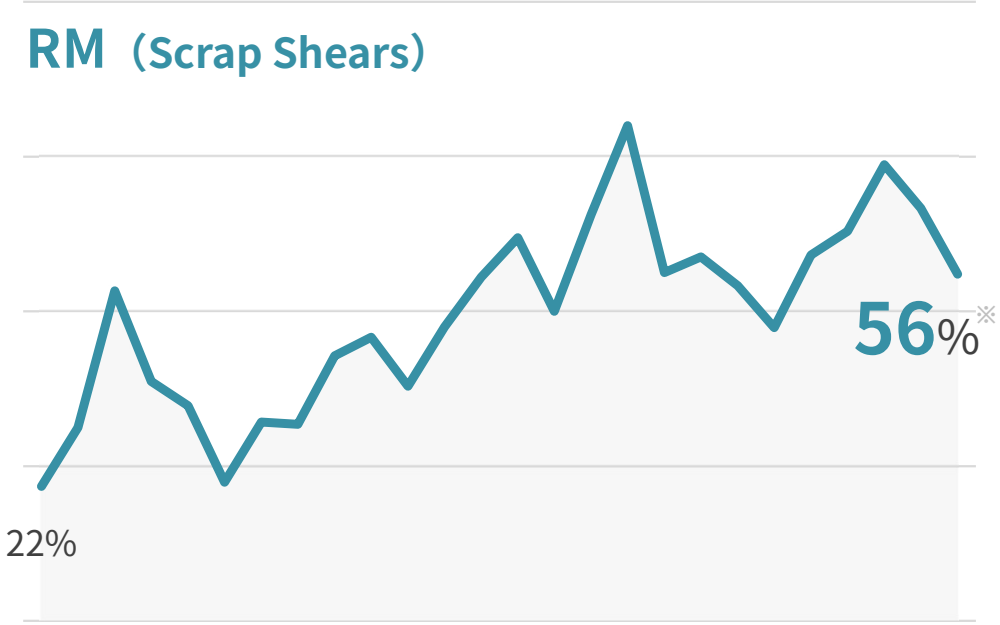
FFV（Fire Fighting Vehicles）



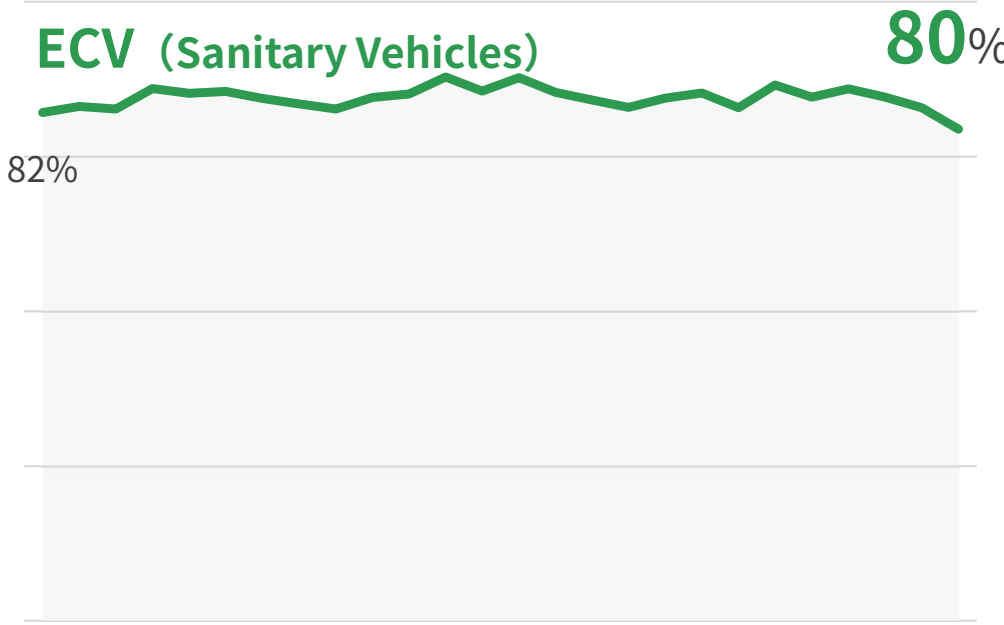
FPES（Fire Extinguishers）



RM（Scrap Shears）



ECV（Sanitary Vehicles）



※ Internal investigation

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Transition of Performance （Q2）

MORITA GROUP

(bil. JPY)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Net sales	**20.4**	**23.9**	**24.0**	**23.4**	**21.9**	**29.6**	**27.5**	**31.9**	**31.7**	**28.2**	**27.0**	**28.2**	**34.6**	**42.6**	**47.2**	**46.4**
FFV	6.7	8.0	8.6	8.8	7.7	15.3	13.7	15.0	15.9	13.9	11.9	12.5	16.2	22.5	26.1	26.4
FPES	7.1	8.1	7.3	7.7	7.8	7.5	7.3	9.8	8.0	7.3	8.1	8.4	10.3	11.7	11.9	10.8
RM	1.8	2.2	2.2	2.4	1.7	1.8	1.6	2.4	2.6	2.1	2.4	2.8	2.9	2.9	2.9	2.4
ECV	3.3	4.4	4.6	4.4	4.7	4.9	4.9	4.8	5.1	4.9	4.6	4.5	5.2	5.5	6.2	6.7
Bicycle	1.5	1.2	1.2													
Operating profit	**0.5**	**1.1**	**1.0**	**1.0**	**1.5**	**1.9**	**1.0**	**1.1**	**1.4**	**0.8**	**0.3**	**0.7**	**1.9**	**4.2**	**5.1**	**3.3**
FFV	0.1	0.0	0.3	0.3	0.4	1.0	0.6	0.1	0.6	0.4	-0.5	-0.3	0.2	1.5	2.0	1.1
FPES	0.4	0.7	0.4	0.4	0.5	0.3	0.1	0.5	0.2	-0.1	0.2	0.6	1.0	2.1	2.3	1.3
RM	-0.0	0.1	0.0	0.0	0.1	-0.0	0.0	0.2	0.2	0.2	0.3	0.3	0.4	0.3	0.4	0.4
ECV	-0.0	0.3	0.4	0.2	0.5	0.6	0.2	0.3	0.4	0.3	0.3	0.2	0.3	0.3	0.4	0.5
Bicycle	0.1	0.0	-0.1													
Ordinary profit	**0.6**	**1.2**	**1.1**	**1.2**	**1.8**	**2.1**	**1.2**	**1.4**	**1.6**	**1.0**	**0.6**	**0.9**	**2.0**	**4.2**	**5.3**	**3.3**
Net profit	**0.3**	**0.6**	**0.5**	**0.8**	**0.9**	**1.3**	**0.7**	**0.7**	**2.1**	**0.5**	**0.3**	**0.4**	**0.9**	**2.6**	**3.3**	**2.4**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Order Intake	**34.0**	**35.1**	**39.2**	**43.4**	**38.6**	**49.7**	**48.0**	**54.9**	**51.5**	**50.5**	**49.9**	**54.8**	**54.0**	**68.2**	**66.9**	**71.2**
FFV	23.6	26.3	28.0	31.2	25.7	38.7	36.5	41.8	40.2	39.5	37.0	40.7	40.2	49.9	51.9	52.7
FPES	3.0	2.1	2.4	3.2	4.2	3.1	4.4	4.7	3.4	3.5	4.1	4.8	4.7	7.6	5.4	6.6
RM	3.6	2.0	3.5	3.3	3.5	2.3	2.0	2.5	2.6	2.2	3.0	3.1	3.3	3.4	3.0	3.4
ECV	3.9	4.6	5.4	5.7	5.2	5.7	5.1	5.9	5.3	5.2	5.8	6.2	5.9	7.3	6.6	8.5
Order Backlog	**30.4**	**30.4**	**31.3**	**34.7**	**31.4**	**45.6**	**46.8**	**51.4**	**48.2**	**49.5**	**53.0**	**62.5**	**75.0**	**91.1**	**94.7**	**106.3**
FFV	22.8	24.1	23.9	26.6	21.2	36.8	35.6	39.9	36.4	37.7	38.8	43.2	54.8	65.6	70.8	77.6
FPES	1.7	0.7	1.0	1.5	2.6	2.6	4.3	4.0	4.0	4.5	5.3	6.7	6.5	9.5	7.2	9.2
RM	4.1	3.6	4.1	3.3	4.2	2.1	2.3	2.5	2.9	2.3	3.4	4.8	5.3	5.0	5.3	5.3
ECV	1.8	1.9	2.3	3.3	3.4	4.1	4.5	5.0	5.0	5.1	5.5	7.8	8.4	11.0	11.4	14.2

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Transition of Performance （Full Year）

MORITA GROUP

(bil. JPY)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net sales	**59.7**	**63.7**	**67.1**	**71.7**	**71.9**	**68.6**	**85.1**	**85.5**	**91.5**	**86.9**	**84.7**	**83.6**	**81.3**	**95.2**	**111.7**	**116.6**
FFV	31.6	31.4	33.5	35.9	38.3	32.8	52.0	49.8	54.6	51.0	51.8	49.1	44.9	54.4	66.4	71.7
FPES	13.5	16.3	16.5	17.4	18.4	19.9	18.2	21.3	21.6	19.8	18.0	19.4	20.8	23.8	26.6	25.0
RM	3.3	4.3	5.4	6.0	5.5	6.0	4.4	4.1	4.7	5.4	4.0	5.2	5.9	6.2	6.4	6.5
ECV	8.0	8.3	9.0	9.7	9.7	9.9	10.5	10.3	10.6	10.8	10.9	9.9	9.8	10.9	12.3	13.5
Bicycle	3.3	3.3	2.8	2.6												
Operating profit	**4.3**	**5.1**	**6.3**	**6.7**	**8.2**	**7.5**	**9.6**	**8.5**	**9.5**	**8.9**	**8.9**	**8.1**	**5.1**	**9.5**	**13.7**	**15.5**
FFV	3.7	3.3	3.9	4.4	5.7	4.2	7.2	5.5	6.3	5.7	6.6	5.5	1.8	4.7	6.8	8.2
FPES	0.6	1.2	1.5	1.4	1.5	1.8	1.2	2.1	2.1	1.7	1.0	1.3	2.0	3.3	5.0	5.1
RM	-0.2	0.1	0.2	0.3	0.2	0.4	0.0	0.2	0.4	0.5	0.3	0.6	0.7	0.7	0.9	0.9
ECV	0.2	0.3	0.6	0.7	0.8	1.1	1.2	0.6	0.8	0.9	0.9	0.7	0.6	0.7	1.0	1.3
Bicycle	-0.1	0.2	0.0	-0.1												
Ordinary profit	**4.6**	**5.3**	**6.4**	**7.0**	**8.4**	**8.1**	**10.1**	**9.0**	**10.1**	**9.3**	**9.5**	**8.8**	**5.9**	**9.6**	**13.7**	**15.0**
Net profit	**2.2**	**2.8**	**2.9**	**3.5**	**4.7**	**4.5**	**6.0**	**5.7**	**6.4**	**7.0**	**6.2**	**5.4**	**4.0**	**6.0**	**9.5**	**9.5**

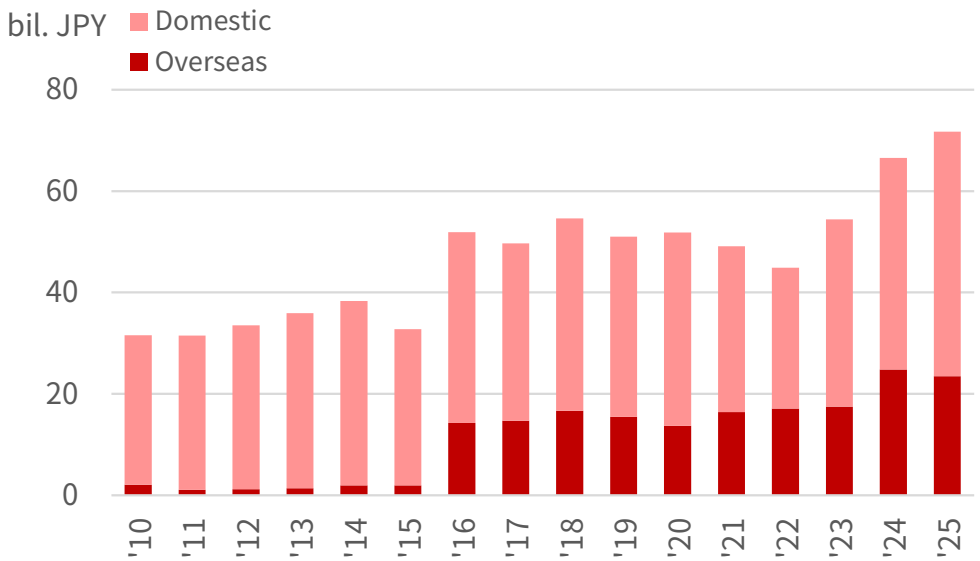
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Order Intake	**42.1**	**49.5**	**49.3**	**55.4**	**57.6**	**54.6**	**71.6**	**71.8**	**78.3**	**73.8**	**73.7**	**75.5**	**84.9**	**87.4**	**105.6**	**104.4**
FFV	26.2	29.6	30.6	34.4	35.1	30.3	48.9	47.1	51.7	49.4	50.6	48.1	57.5	57.7	71.2	73.0
FPES	4.1	5.4	5.0	5.5	6.5	8.8	6.7	10.1	10.0	9.1	7.9	8.9	9.7	11.6	13.2	10.9
RM	3.7	5.8	4.5	5.6	5.4	5.2	4.7	4.6	5.2	4.5	4.7	6.9	6.2	5.9	7.0	5.7
ECV	8.1	8.7	9.3	9.9	10.6	10.3	11.4	10.0	11.4	10.8	10.5	11.5	11.5	12.2	14.3	14.7
Order Backlog	**8.8**	**11.5**	**9.4**	**9.7**	**8.7**	**19.4**	**19.8**	**22.1**	**22.8**	**22.1**	**23.7**	**29.5**	**47.7**	**57.0**	**67.7**	**71.6**
FFV	4.3	5.0	3.7	4.3	2.3	12.5	11.7	11.8	11.6	11.6	12.4	14.0	29.1	35.9	44.2	48.2
FPES	1.1	1.0	0.9	0.9	1.1	2.0	1.9	3.9	3.6	3.7	4.2	4.9	6.0	7.4	7.2	6.6
RM	2.3	3.8	2.9	2.5	2.4	1.6	2.0	2.4	2.9	2.1	2.8	4.5	4.8	4.6	5.2	4.4
ECV	1.1	1.6	1.9	2.0	2.9	3.3	4.2	3.9	4.7	4.8	4.4	6.0	7.8	9.1	11.1	12.4

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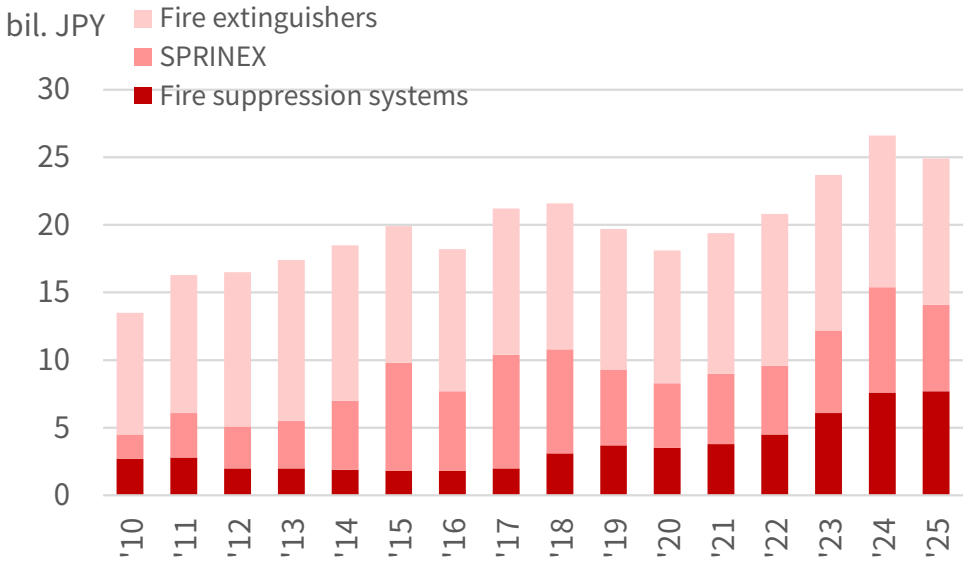
Sales Composition by Segment

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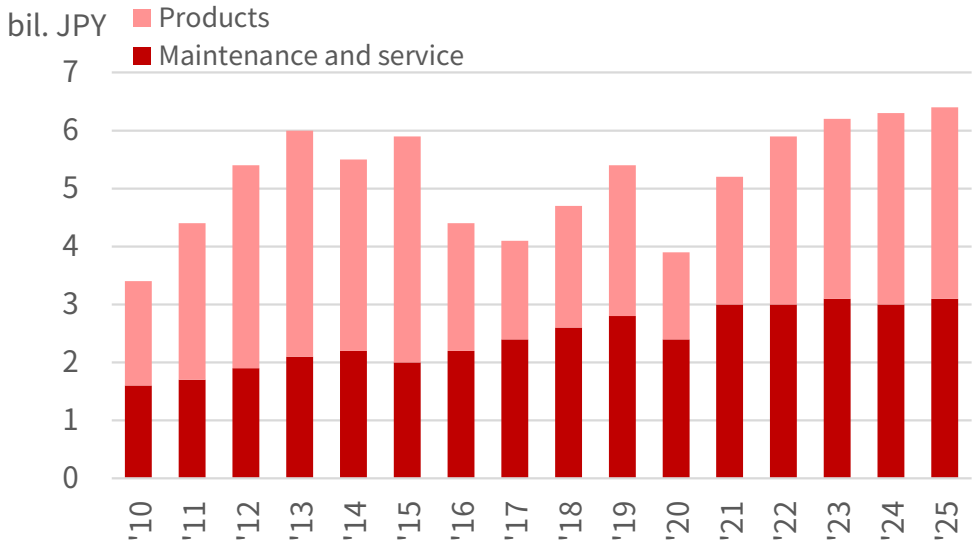
FFV



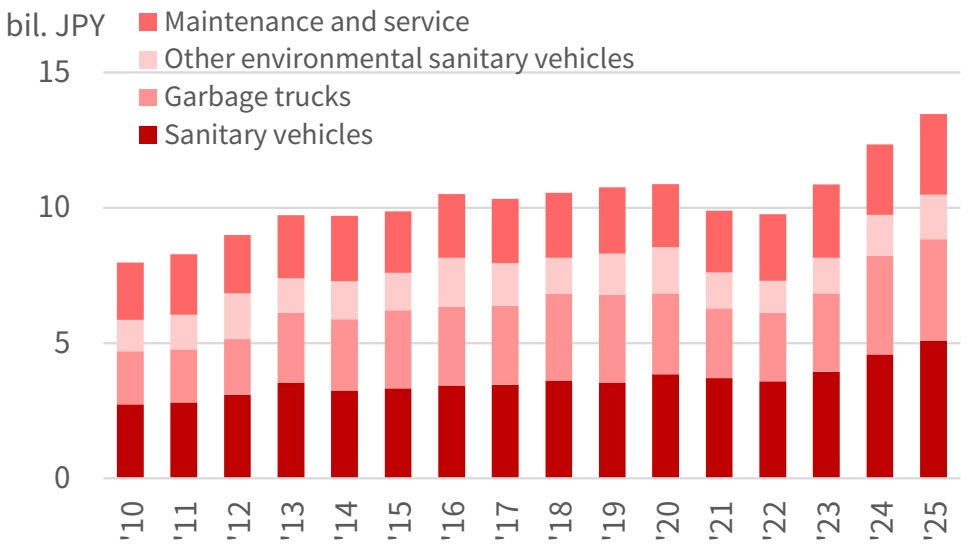
FPES



RM



ECV

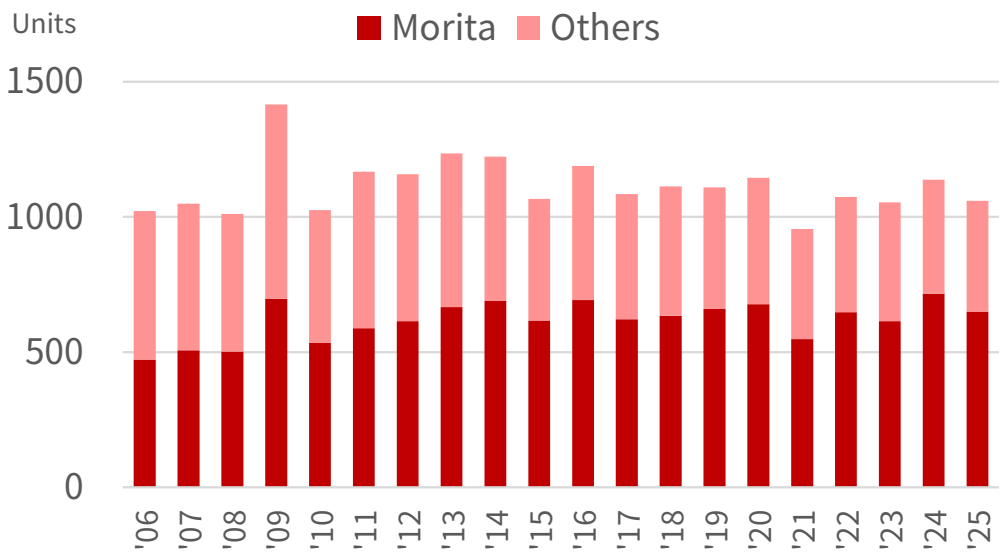


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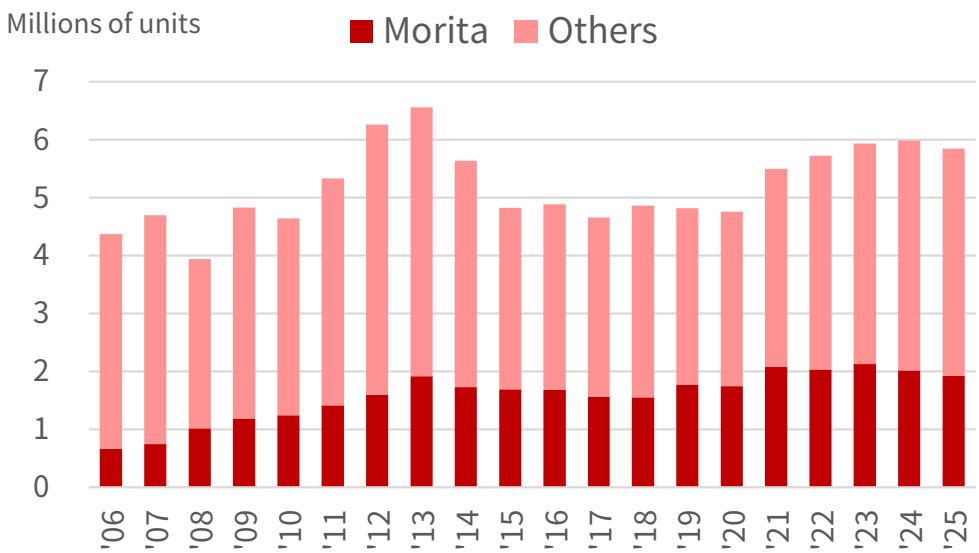
Domestic Market Size

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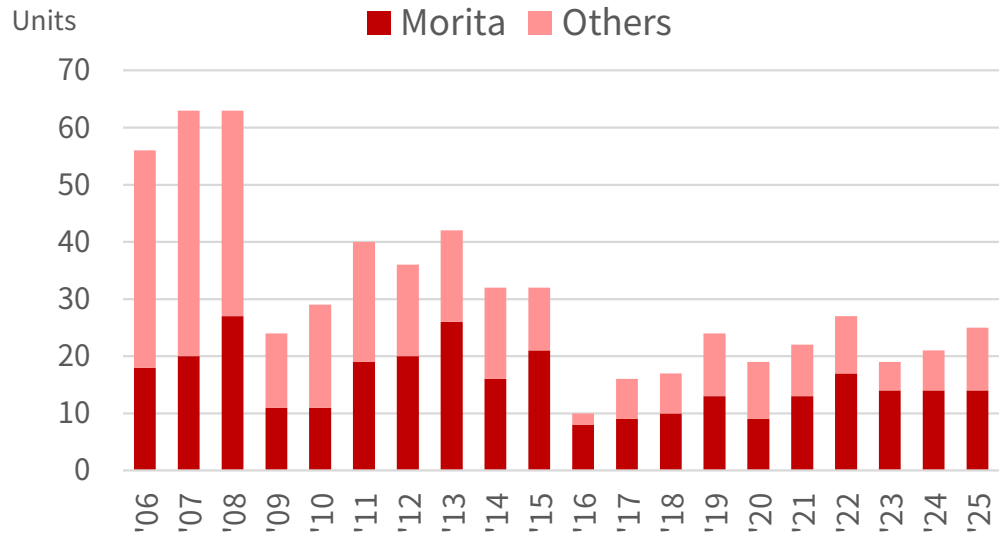
Fire Fighting Vehicles



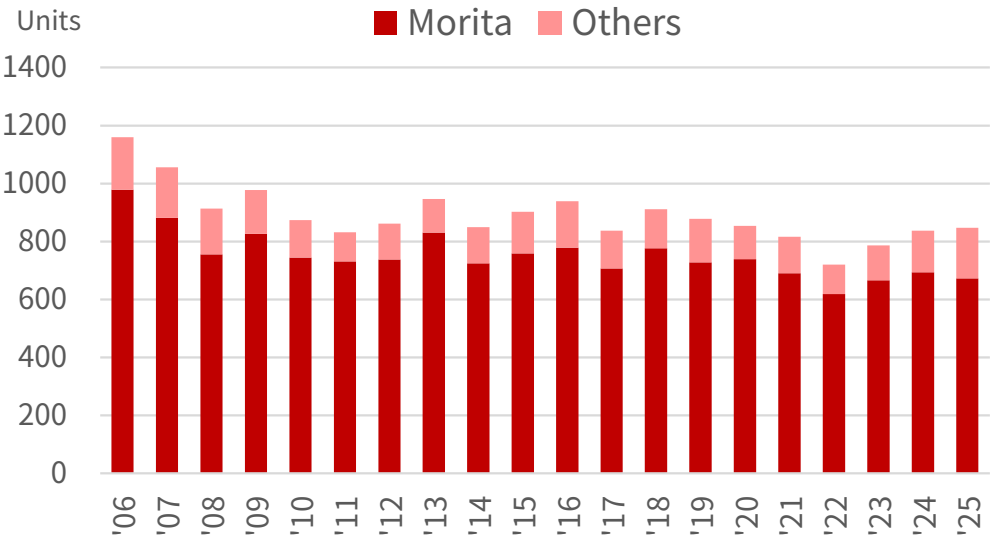
Fire Extinguishers



Scrap Shears



Sanitary Vehicles

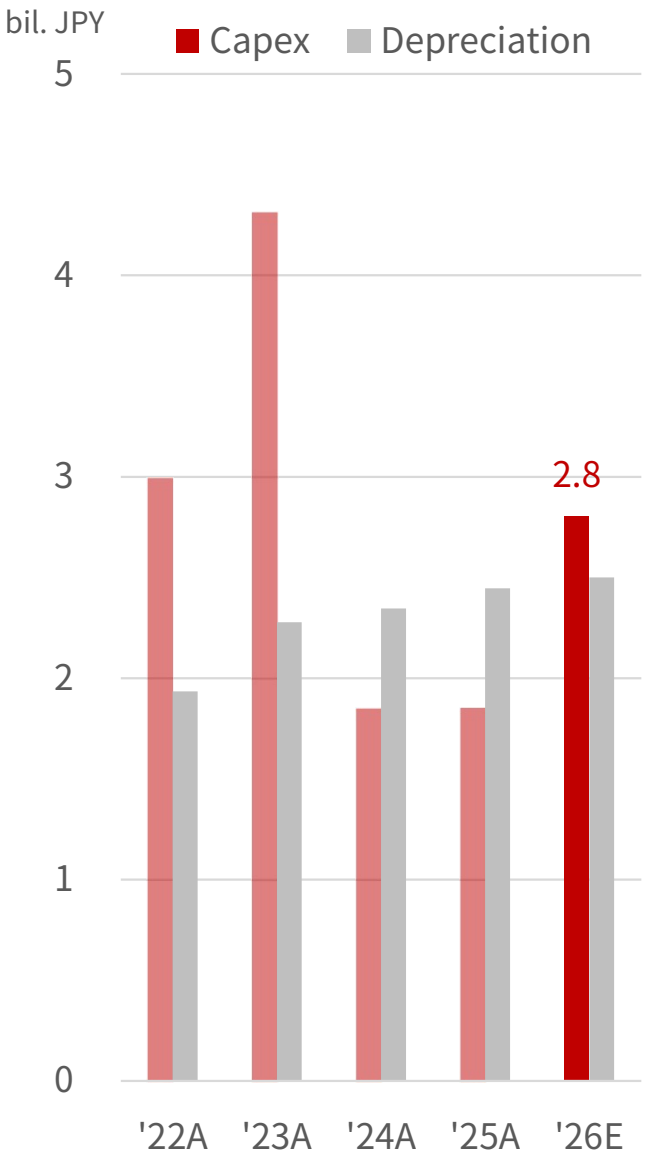


※ Internal investigation

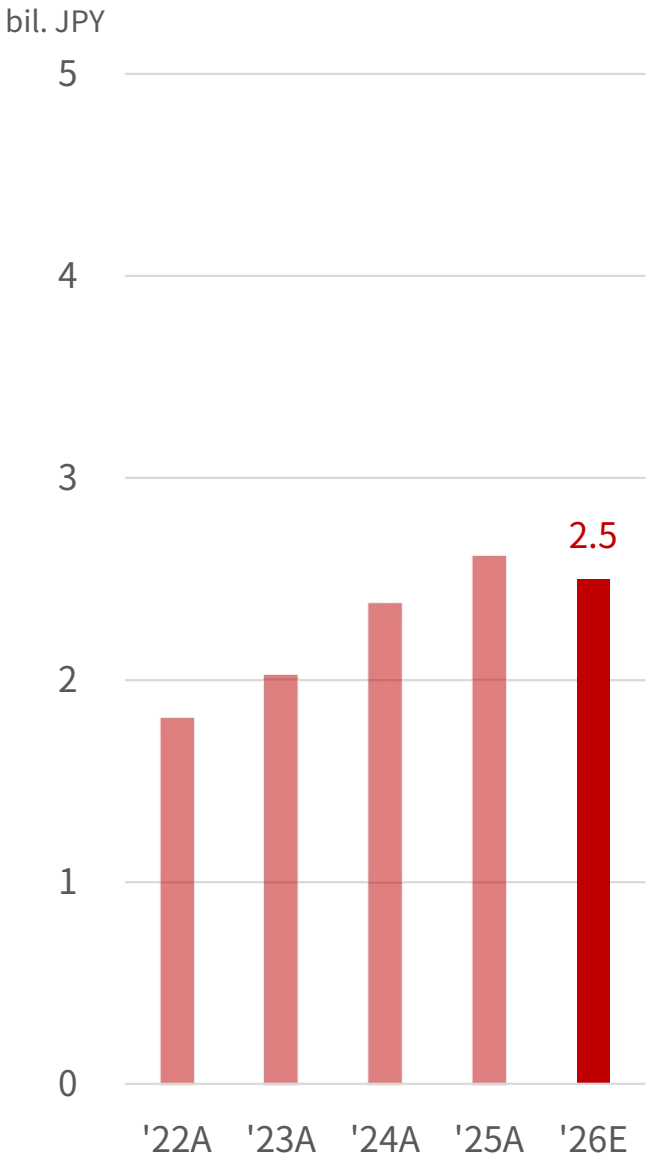
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Capex / R&D Cost / Dividends

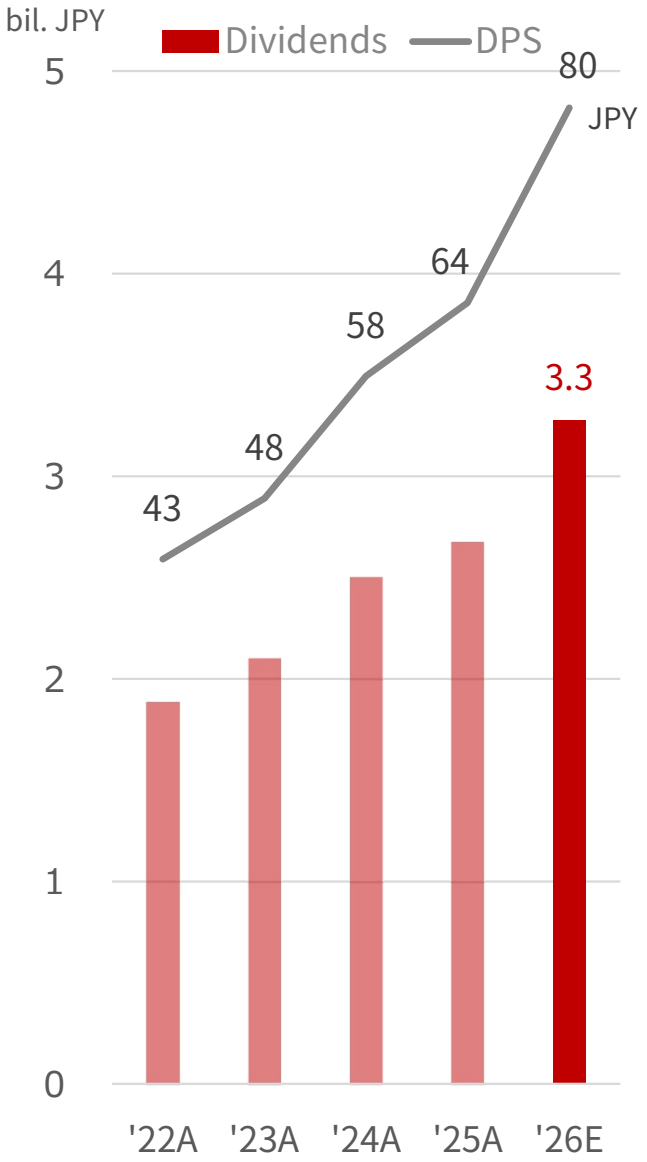
Capex



R&D Cost



Dividends／DPS



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Overview of Bronto Skylift











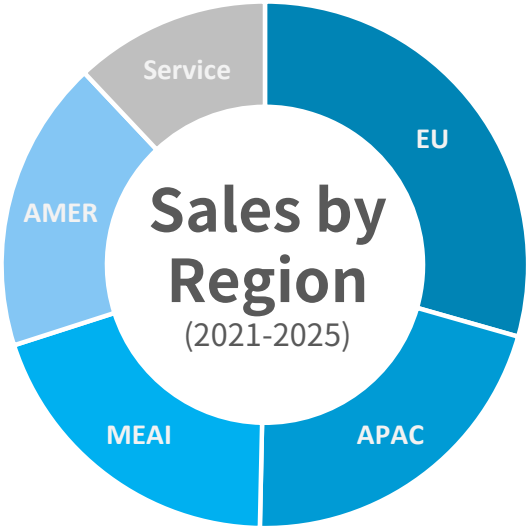


BRONTO SKYLIFT

Company Name	Bronto Skylift Oy Ab
Address	Teerivuorenkatu 28, FI-33300 Tampere, Finland
Established	1972
Employees	445 （as of December 31, 2025）
Affiliates	Bronto Skylift Aktiebolag （Sweden）
	Bronto Skylift AG （Switzerland）
	Bronto Skylift Deutschland GmbH （Germany）
	Bronto Skylift, Inc. （United States）
Business Description	Development, manufacturing and sales of combined platform ladders and aerial platforms.



Fire	Combined platform ladders
Access	Aerial platforms



EU	Europe
APAC	Asia-Pacific
MEAI	Middle East · Africa · India
AMER	Americas

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