MORITA GROUP

First Quarter Financial Results for FY2026

July 31, 2026

MORITA HOLDINGS CORPORATION

Securities Code: 6455

Ⅰ. Summary of the First Quarter Financial Results for FY2026

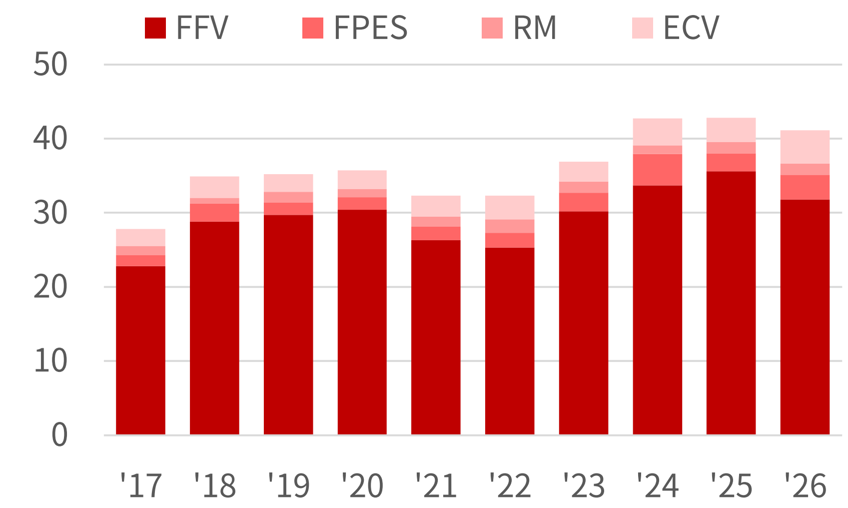
Orders and Backlog

(bil. JPY)

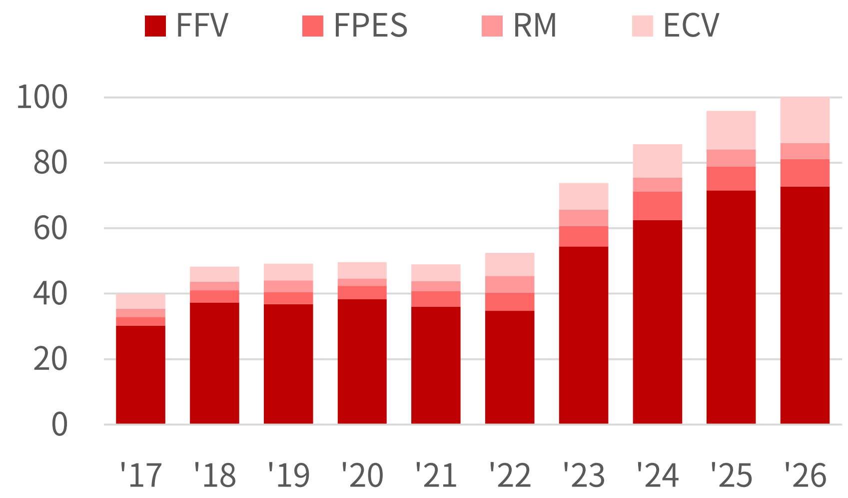
Order Intake	FY24Q1 Actual	FY25Q1 Actual	FY26Q1 Actual	YoY
FFV	33.7	35.6	31.8	-3.8
FPES	4.2	2.4	3.3	+0.9
RM	1.2	1.5	1.5	-0.0
ECV	3.6	3.3	4.5	+1.2
Total	**42.8**	**42.9**	**41.1**	**-1.7**

Order Backlog	FY24Q1 Actual	FY25Q1 Actual	FY26Q1 Actual	YoY
FFV	62.4	71.6	72.8	+1.2
FPES	8.7	7.2	8.5	+1.2
RM	4.3	5.3	4.9	-0.5
ECV	10.3	11.7	14.1	+2.4
Total	**85.7**	**95.8**	**100.1**	**+4.3**

Order Intake



Order Backlog



Statements of Income

MORITA GROUP

(bil. JPY)

	FY24Q1 Actual	FY25Q1 Actual	FY26Q1 Actual	YoY	FY26 Estimate
Net sales	**18.6**	**18.3**	**18.8**	**+0.6**	**115.5**
FFV	8.6	8.3	9.7	+1.4	70.0
FPES	6.0	5.9	5.3	-0.6	25.0
RM	1.5	1.4	1.0	-0.4	6.5
ECV	2.5	2.7	2.8	+0.1	14.0
Operating profit	**1.4**	**1.4**	**0.5**	**-0.8**	**14.5**
FFV	0.2	0.1	-0.1	-0.2	7.9
FPES	1.0	1.0	0.5	-0.5	4.6
RM	0.2	0.2	0.1	-0.1	0.9
ECV	0.1	0.1	0.1	-0.0	1.1
Ordinary profit	**1.7**	**1.5**	**0.7**	**-0.8**	**15.0**
Net profit	**1.0**	**0.8**	**0.8**	**-0.0**	**9.7**

YoY comment

- ✓ Net sales recorded an overall increase due to higher sales in both the FFV and ECV businesses.
- ✓ Operating profit recorded a decrease, partly due to cost increases such as personnel expenses.
- ✓ The FFV business recorded an increase in net sales due to solid domestic sales and overseas sales that remained largely at the same level as the previous fiscal year, although operating profit declined.
- ✓ The FPES business recorded solid orders, but net sales were slightly lower than the previous fiscal year and operating profit declined.
- ✓ The RM business recorded a decrease in operating profit as product sales declined, partly due to a lower level of order backlog at the beginning of the period compared to the previous fiscal year.
- ✓ The ECV business recorded an increase in net sales due to solid product sales, although operating profit declined.

Revision to Dividend Forecast

MORITA GROUP

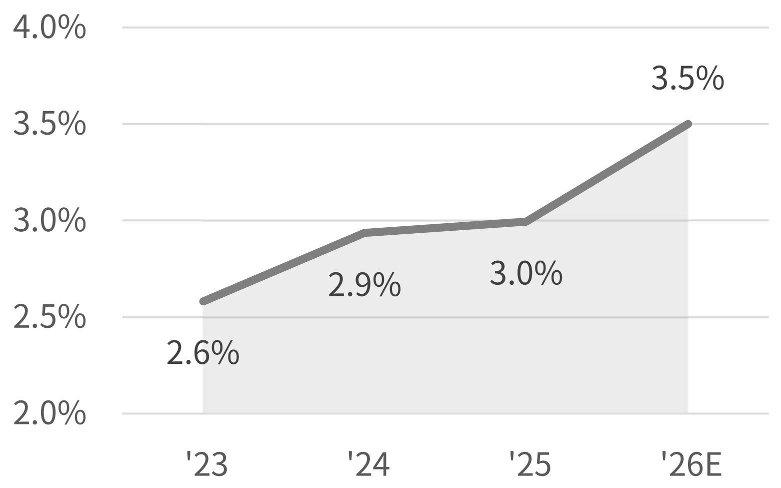
(JPY)

	Dividend per share		
	Q2-end	Year-end	**Total**
Previous forecast	32.00	32.00	**64.00**
Revised forecast	**40.00**	**40.00**	**80.00**
FY26 actual			
FY25 actual	29.00	35.00	**64.00**

vs. Previous forecast comment

- ✓ Based on the shareholder return policy targeting a DOE of 3.5% or higher under the Mid-term Plan, the dividend forecast has been revised to 80 yen, an increase of 16 yen from the previous fiscal year.

DOE



Topics —Global Development of The FFV Business

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Products	Alliances
Exhibited at “INTERSCHUTZ 2026”	Strategic partnership formed with ITURRI(Spain)

Aerial Ladder Fire Truck

Articulated ladder truck compliant with EN standards, offering enhanced safety, functionality, and operability

EV Pump Unit

EV pump unit compliant with EN standards, combining high flow and efficiency. Using an independently-developed ePTO system, the unit operates the pump without going through the chassis PTO to flexibly accommodate various kinds of BEVs.

Sales Network | Maintenance Capabilities | Morita’s technology

Combining ITURRI’s sales network and maintenance capabilities with Morita’s technological expertise to expand sales of aerial ladder fire trucks across Europe, Central/South America and North Africa

Europe・Central/South America・North Africa

Ⅱ. Mid-term Plan(FY2026～2030)
Morita Growth 2030

Fundamental Approach

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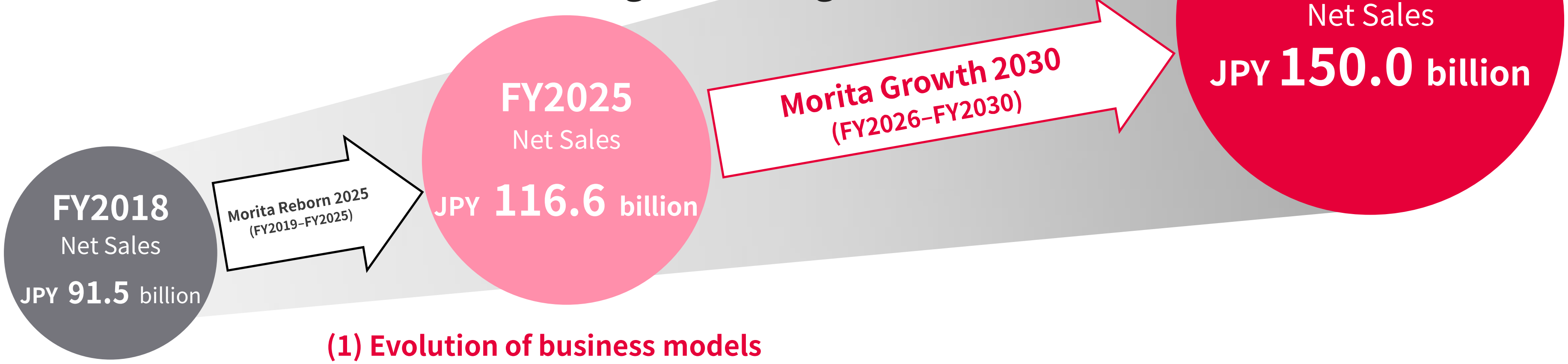
Achieve advanced fire protection and a sustainable society through innovation and advance to a new growth stage



(1) Evolution of business models

- **Establish a solution business** geared toward solving customer issues through a market-in approach
- Leverage the customer base to **expand recurring business** capable of continuous and stable earnings growth
- **Develop markets** through strong **component sales**

(2) Differentiation and high added value through innovation

- Develop technologies that reduce environmental burdens
- Apply AI and robotics
- Incorporate DX (digital transformation) into products and services

(3) Strengthening of management foundations

- **Human capital & organizations**: Reinforce human capital base to support growth strategies
- **R&D**: Focus efforts on acquiring competitive advantage
- **Governance**: Deepen governance geared toward improving corporate value

Targets

Financial Targets	FY2025 Actual	FY2030 Targets
Net sales	JPY 116.6 billion	JPY 150 billion
Operating profit	JPY 15.5 billion	JPY 20 billion
Operating margin	13.3%	13.3%
ROE	9.6%	10% or higher
DOE	3.0%	Around 3.5% or higher
Growth strategy investment budget	Total JPY 5 billion	JPY 62 billion

* Monetary amounts are rounded to the nearest JPY 100 million.

Key Growth Drivers: FFV Business, FPES Business

Targets by Segment	FFV Business	FPES Business	RM Business	ECV Business	Total
Net sales CAGR (From FY2025 to FY2030)	JPY 86 billion +3.7%	JPY 40 billion +10.0%	JPY 8 billion +4.2%	JPY 16 billion +3.6%	JPY 150 billion +4.8%
Operating profit CAGR (From FY2025 to FY2030)	JPY 11.3 billion +6.6%	JPY 6 billion +3.3%	JPY 1.2 billion +5.9%	JPY 1.5 billion +2.9%	JPY 20 billion +5.2%
Profit margin	13.1%	15.0%	15.0%	9.3%	13.3%
Growth investment	JPY 35 billion (including M&A)	JPY 20 billion (including M&A)	JPY 3 billion	JPY 4 billion	JPY 62 billion

* CAGR: Compound annual growth rate from FY2025 to FY2030

Policies

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Business Strategies

Key Growth Drivers	Segment	Policy
Key Growth Drivers	**FFV Business** Morita/Morita Technos/Bronto	● Reinforce products and services that support safe firefighting activities ● Expand profits in domestic business and accelerate growth in overseas business (Overseas Sales Ratio:43%)
Key Growth Drivers	**FPES Business** Morita Miyata	● Expand the firefighting equipment field and advance fire protection technologies ● Establish fire protection solutions that support the resolution of diverse social issues
	RM Business Morita Environmental Tech	● Reinforce business foundations to capture increasing demand from a circular economy ● Deepen total support structures from development to maintenance
	ECV Business Morita Econos	● Develop vehicles adapted to environmental changes and strengthen product competitiveness to enhance customer value ● Establish market superiority by increasing product supply efficiency and deepening service structures

Management Foundations

	Measures
Human capital & organizations	(1) Increase specialized personnel in growth fields (2) Reinforce human resource development to support growth strategies (3) Strengthen organizational capabilities to support taking on challenges and sustainable growth
R&D	(1)Carefully select research topics that will contribute to increased competitive capabilities in existing businesses (2)Develop seeds for new businesses by leveraging open innovation as well
Governance	(1) Increase the effectiveness of the Board of Directors (2) Reduce business continuity risks by enhancing risk management

Cash Allocation Policies

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Cash-in	Cash-out
Borrowings JPY **24** billion	Growth strategy investment JPY **62** billion
Optimization of non-business assets JPY **5** billion	Investment for existing businesses JPY **10** billion
Operating C/F JPY **76** billion	Shareholder return JPY **33** billion

Borrowings
- Implement flexible financial leverage control including use of interest-bearing debt

Optimization of non-business assets
- Reduce strategic shareholdings with insufficient rationale
- Optimize other non-business assets

Operating C/F
- Generate cash through market development, stronger product capabilities, and improved productivity
- Generate cash through CCC improvements

Growth strategy investment
- Update and increase the efficiency of production sites
- Consolidate domestic and overseas production sites
- Develop firefighting vehicles for overseas markets
- Raise productivity by using DX
- Strengthen the human capital base
- M&A

Investment for existing businesses
- Maintain and renew manufacturing facilities

Shareholder return

[Dividends]
- Seek a DOE ratio of 3.5% or higher as a guideline.

[Stock buybacks]
- Implement flexibly, taking into consideration the management environment

Appendix

Company Outline

MORITA GROUP

Company Name	MORITA HOLDINGS CORPORATION
Founded	April 23, 1907
Established	July 23, 1932
Representative	Masayoshi Kato, President Hiroyuki Fukunishi, Executive Vice President
Paid-in Capital	4.75 bil. JPY
Net Sales (Consolidated)	116.6 bil. JPY（for the year ended March 31, 2026）
Employees (Consolidated)	1,786（as of March 31, 2026）
Affiliates	13 Companies
Equity Method Affiliates	1 Company
Other Affiliates	5 Companies

Business Segments

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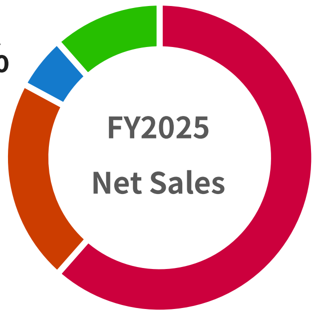
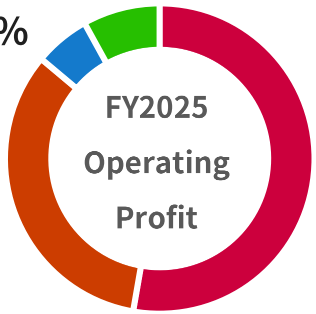
Net Sales



Operating Profit



Segment	Operating Company	Business Lines
Fire Fighting Vehicles (FFV)	Morita, Morita Technos, Bronto Skylift	Fire fighting vehicles, Maintenance service for fire fighting vehicles 
Fire Protection Equipment & Systems (FPES)	Morita Miyata	Fire extinguishers, Fire extinguishing equipment, Fire suppression systems 
Recycling Machines (RM)	Morita Environmental Tech	Recycling facilities, Waste disposal facilities, Industrial waste treatment 
Environmental Conservation Vehicles (ECV)	Morita Econos	Sanitary vehicles, Garbage trucks, Other environmental sanitary vehicles 

Market Share (2000-2025)

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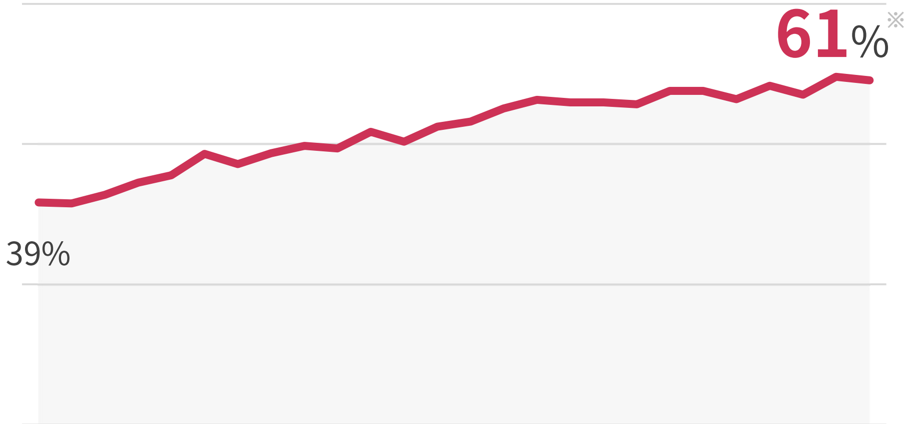
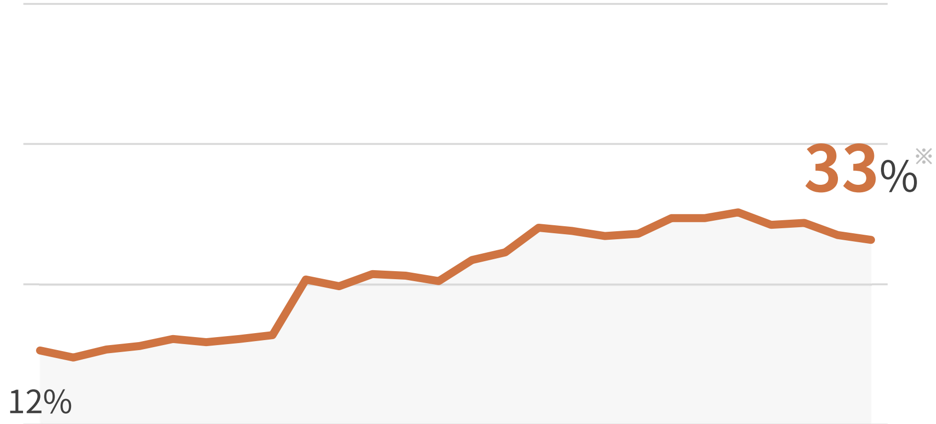
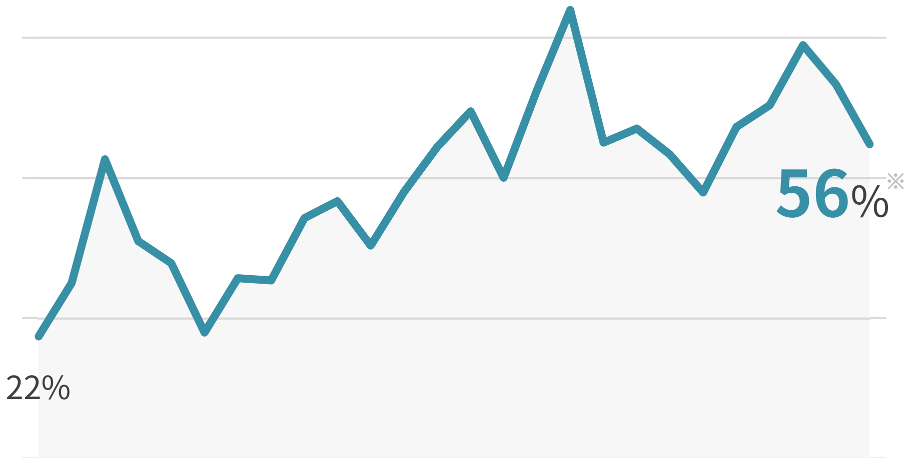
FFV (Fire Fighting Vehicles)



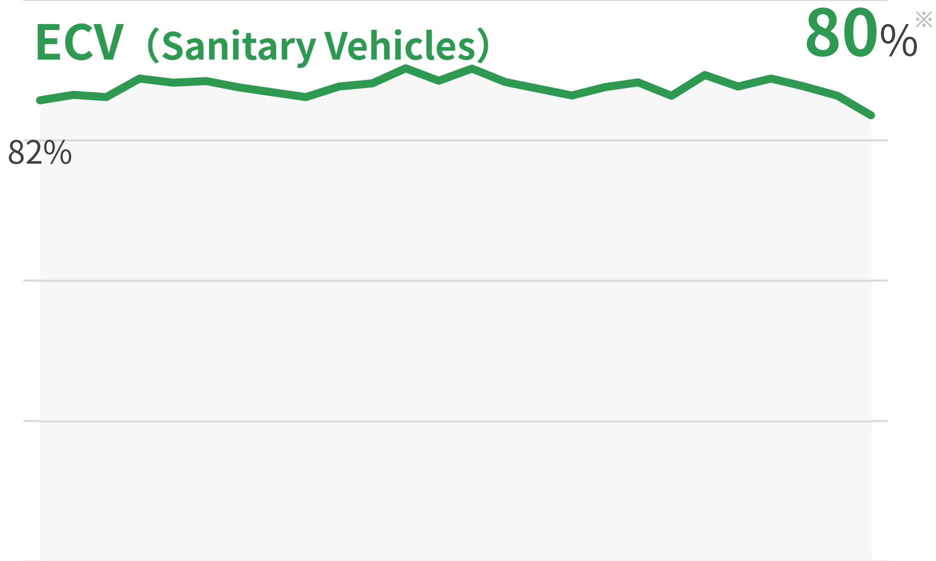
FPES (Fire Extinguishers)



RM (Scrap Shears)



ECV (Sanitary Vehicles)



※ Internal investigation

Transition of Performance（Q1）

MORITA GROUP

(bil. JPY)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Net sales	**8.4**	**9.6**	**9.8**	**7.7**	**8.3**	**11.0**	**10.7**	**12.1**	**11.3**	**10.4**	**10.4**	**12.4**	**14.6**	**18.6**	**18.3**	**18.8**
FFV	2.3	1.8	2.7	1.4	1.8	4.2	4.7	4.0	4.6	3.8	3.4	4.9	5.7	8.6	8.3	9.7
FPES	3.6	4.3	3.4	3.6	3.8	3.8	3.3	5.2	3.8	3.5	3.8	4.0	5.2	6.0	5.9	5.3
RM	0.5	0.9	1.2	0.8	0.6	0.8	0.6	0.6	0.9	0.8	1.1	1.3	1.4	1.5	1.4	1.0
ECV	1.3	1.9	1.9	1.9	2.0	2.2	2.1	2.2	2.1	2.3	2.1	2.1	2.3	2.5	2.7	2.8
Bicycle	0.8	0.7	0.6													
Operating profit	**-0.1**	**0.0**	**-0.2**	**-0.5**	**0.0**	**-0.2**	**-0.3**	**-0.6**	**-0.3**	**-0.5**	**-0.7**	**-0.0**	**0.1**	**1.4**	**1.4**	**0.5**
FFV	-0.2	-0.5	-0.5	-0.6	-0.3	-0.6	-0.3	-0.9	-0.6	-0.7	-1.0	-0.4	-0.6	0.2	0.1	-0.1
FPES	0.3	0.4	0.2	0.1	0.2	0.2	-0.0	0.3	0.1	-0.0	0.1	0.2	0.5	1.0	1.0	0.5
RM	-0.1	0.0	0.0	-0.1	-0.1	-0.0	-0.0	-0.0	0.1	0.1	0.1	0.1	0.2	0.2	0.2	0.1
ECV	-0.1	0.1	0.1	0.1	0.2	0.2	0.0	0.1	0.1	0.1	0.1	0.0	0.1	0.1	0.1	0.1
Bicycle	0.1	0.0	-0.0													
Ordinary profit	**-0.0**	**0.1**	**-0.2**	**-0.4**	**0.2**	**-0.1**	**-0.2**	**-0.4**	**-0.2**	**-0.5**	**-0.6**	**0.1**	**0.3**	**1.7**	**1.5**	**0.7**
Net profit	**-0.1**	**-0.1**	**-0.3**	**-0.3**	**0.2**	**-0.2**	**-0.3**	**-0.5**	**-0.3**	**-0.4**	**-0.6**	**-0.1**	**-0.0**	**1.0**	**0.8**	**0.8**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Order Intake	**18.6**	**20.8**	**20.6**	**26.0**	**21.4**	**32.2**	**27.8**	**35.0**	**35.3**	**35.6**	**32.4**	**32.3**	**36.9**	**42.8**	**42.9**	**41.1**
FFV	13.2	16.4	15.5	20.8	15.1	27.2	22.8	28.8	29.7	30.4	26.3	25.3	30.2	33.7	35.6	31.8
FPES	1.6	1.2	1.0	1.1	1.4	1.3	1.5	2.4	1.7	1.7	1.8	2.0	2.5	4.2	2.4	3.3
RM	2.0	0.9	1.3	1.3	2.1	0.8	1.2	0.8	1.4	1.1	1.4	1.8	1.5	1.2	1.5	1.5
ECV	1.9	2.3	2.8	2.8	2.7	3.0	2.3	2.9	2.4	2.5	2.8	3.2	2.7	3.6	3.3	4.5
Order Backlog	**23.5**	**26.6**	**23.3**	**30.8**	**24.7**	**43.6**	**40.0**	**48.3**	**49.2**	**49.6**	**49.0**	**52.5**	**73.8**	**85.7**	**95.8**	**100.1**
FFV	16.4	20.0	17.0	24.0	16.0	35.9	30.2	37.3	36.8	38.3	36.0	34.7	54.4	62.4	71.6	72.8
FPES	1.4	0.9	0.9	0.9	1.2	2.0	2.7	3.7	3.8	4.0	4.7	5.6	6.3	8.7	7.2	8.5
RM	3.9	3.7	3.0	3.0	3.9	1.6	2.6	2.6	3.4	2.3	3.1	5.0	5.0	4.3	5.3	4.9
ECV	1.8	2.0	2.4	2.9	3.6	4.1	4.5	4.6	5.1	5.0	5.1	7.1	8.1	10.3	11.7	14.1

Transition of Performance（Full Year）

MORITA GROUP

(bil. JPY)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net sales	**59.7**	**63.7**	**67.1**	**71.7**	**71.9**	**68.6**	**85.1**	**85.5**	**91.5**	**86.9**	**84.7**	**83.6**	**81.3**	**95.2**	**111.7**	**116.6**
FFV	31.6	31.4	33.5	35.9	38.3	32.8	52.0	49.8	54.6	51.0	51.8	49.1	44.9	54.4	66.4	71.7
FPES	13.5	16.3	16.5	17.4	18.4	19.9	18.2	21.3	21.6	19.8	18.0	19.4	20.8	23.8	26.6	25.0
RM	3.3	4.3	5.4	6.0	5.5	6.0	4.4	4.1	4.7	5.4	4.0	5.2	5.9	6.2	6.4	6.5
ECV	8.0	8.3	9.0	9.7	9.7	9.9	10.5	10.3	10.6	10.8	10.9	9.9	9.8	10.9	12.3	13.5
Bicycle	3.3	3.3	2.8	2.6												
Operating profit	**4.3**	**5.1**	**6.3**	**6.7**	**8.2**	**7.5**	**9.6**	**8.5**	**9.5**	**8.9**	**8.9**	**8.1**	**5.1**	**9.5**	**13.7**	**15.5**
FFV	3.7	3.3	3.9	4.4	5.7	4.2	7.2	5.5	6.3	5.7	6.6	5.5	1.8	4.7	6.8	8.2
FPES	0.6	1.2	1.5	1.4	1.5	1.8	1.2	2.1	2.1	1.7	1.0	1.3	2.0	3.3	5.0	5.1
RM	-0.2	0.1	0.2	0.3	0.2	0.4	0.0	0.2	0.4	0.5	0.3	0.6	0.7	0.7	0.9	0.9
ECV	0.2	0.3	0.6	0.7	0.8	1.1	1.2	0.6	0.8	0.9	0.9	0.7	0.6	0.7	1.0	1.3
Bicycle	-0.1	0.2	0.0	-0.1												
Ordinary profit	**4.6**	**5.3**	**6.4**	**7.0**	**8.4**	**8.1**	**10.1**	**9.0**	**10.1**	**9.3**	**9.5**	**8.8**	**5.9**	**9.6**	**13.7**	**15.0**
Net profit	**2.2**	**2.8**	**2.9**	**3.5**	**4.7**	**4.5**	**6.0**	**5.7**	**6.4**	**7.0**	**6.2**	**5.4**	**4.0**	**6.0**	**9.5**	**9.5**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Order Intake	**42.1**	**49.5**	**49.3**	**55.4**	**57.6**	**54.6**	**71.6**	**71.8**	**78.3**	**73.8**	**73.7**	**75.5**	**84.9**	**87.4**	**105.6**	**104.4**
FFV	26.2	29.6	30.6	34.4	35.1	30.3	48.9	47.1	51.7	49.4	50.6	48.1	57.5	57.7	71.2	73.0
FPES	4.1	5.4	5.0	5.5	6.5	8.8	6.7	10.1	10.0	9.1	7.9	8.9	9.7	11.6	13.2	10.9
RM	3.7	5.8	4.5	5.6	5.4	5.2	4.7	4.6	5.2	4.5	4.7	6.9	6.2	5.9	7.0	5.7
ECV	8.1	8.7	9.3	9.9	10.6	10.3	11.4	10.0	11.4	10.8	10.5	11.5	11.5	12.2	14.3	14.7
Order Backlog	**8.8**	**11.5**	**9.4**	**9.7**	**8.7**	**19.4**	**19.8**	**22.1**	**22.8**	**22.1**	**23.7**	**29.5**	**47.7**	**57.0**	**67.7**	**71.6**
FFV	4.3	5.0	3.7	4.3	2.3	12.5	11.7	11.8	11.6	11.6	12.4	14.0	29.1	35.9	44.2	48.2
FPES	1.1	1.0	0.9	0.9	1.1	2.0	1.9	3.9	3.6	3.7	4.2	4.9	6.0	7.4	7.2	6.6
RM	2.3	3.8	2.9	2.5	2.4	1.6	2.0	2.4	2.9	2.1	2.8	4.5	4.8	4.6	5.2	4.4
ECV	1.1	1.6	1.9	2.0	2.9	3.3	4.2	3.9	4.7	4.8	4.4	6.0	7.8	9.1	11.1	12.4

Sales Composition by Segment

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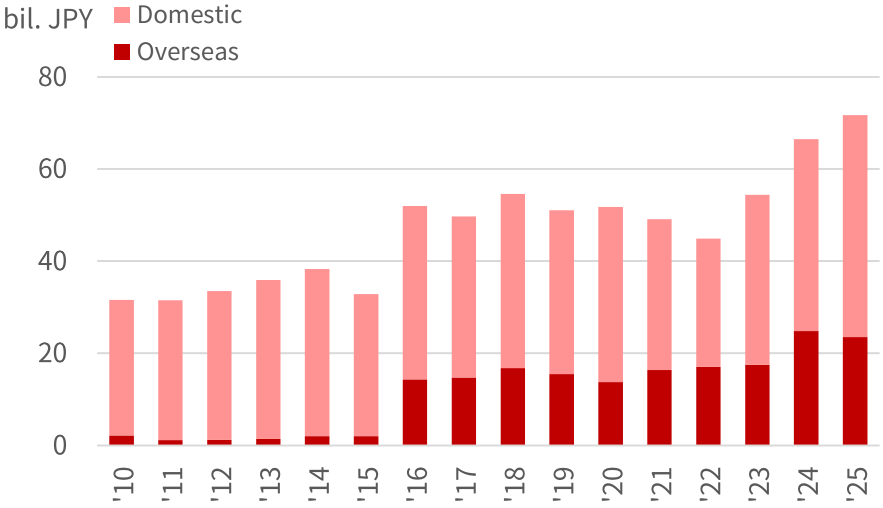
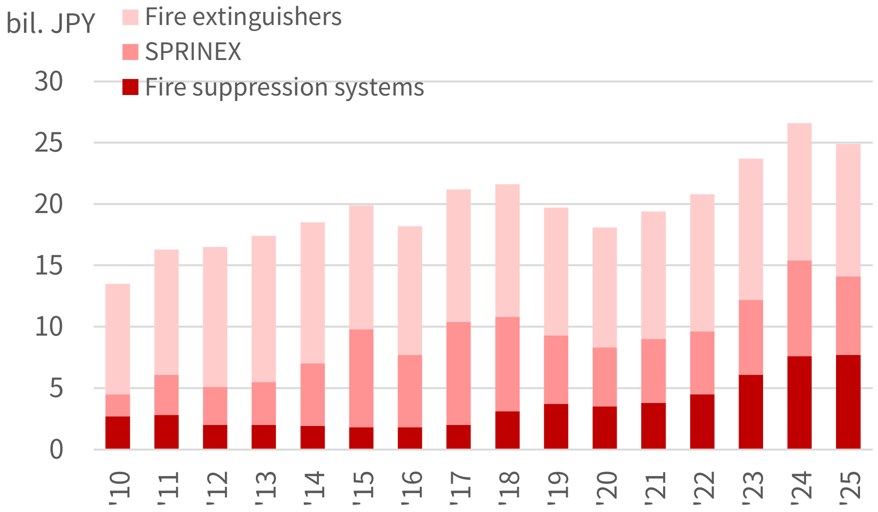
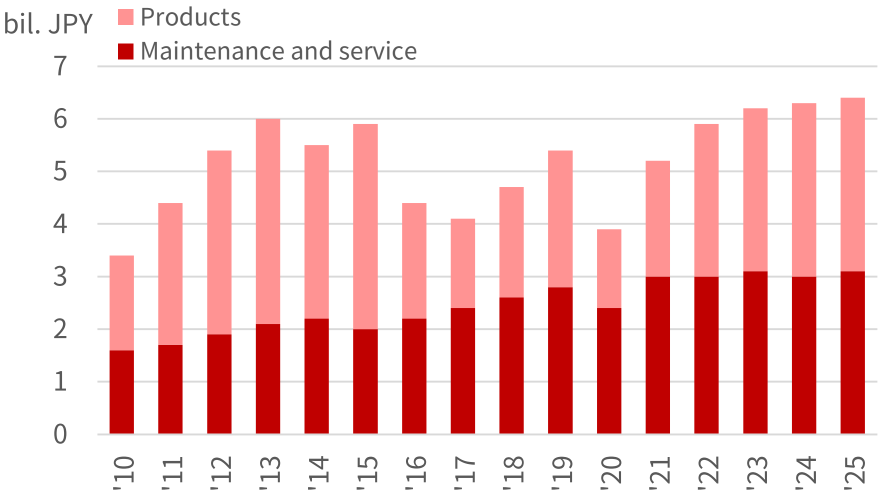
FFV



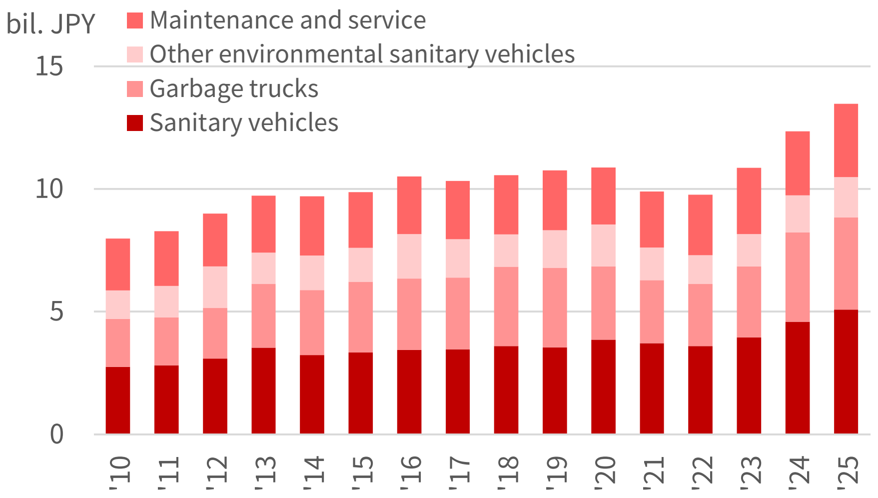
FPES



RM

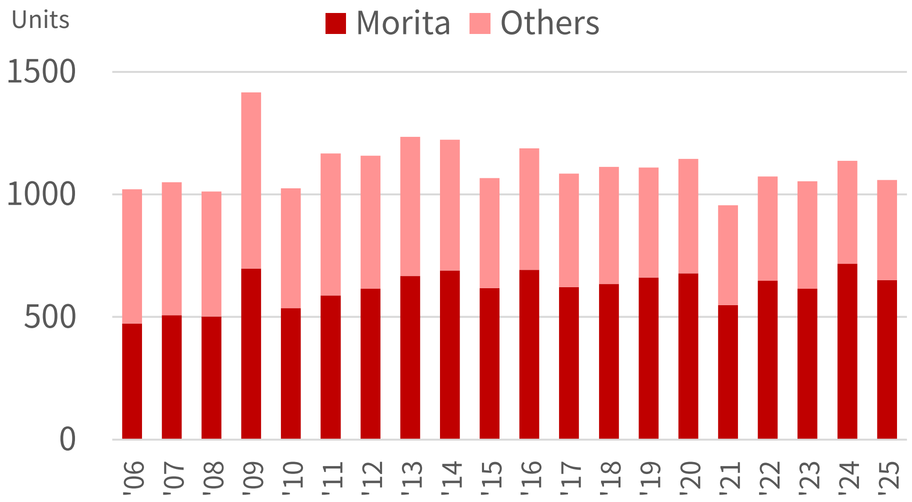


ECV

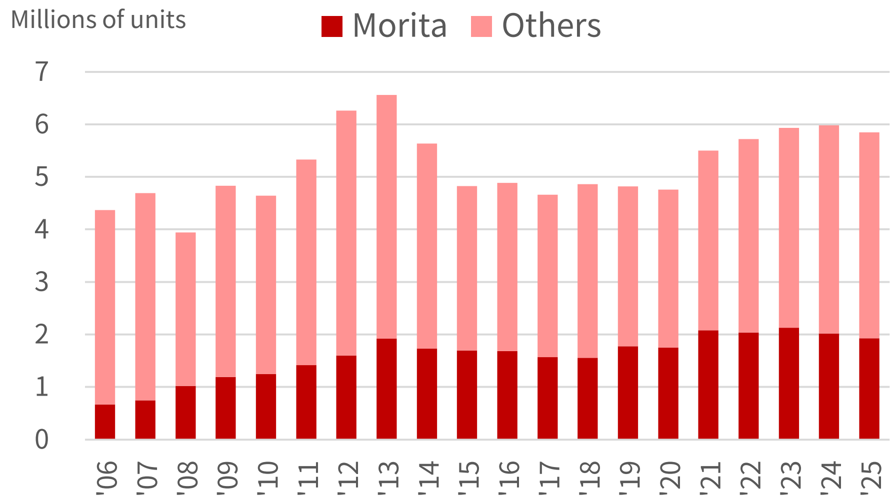


Domestic Market Size

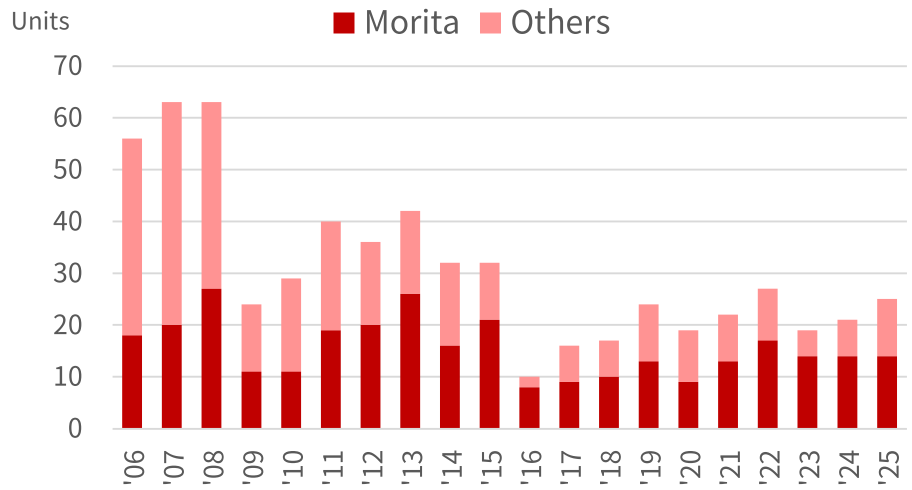
Fire Fighting Vehicles



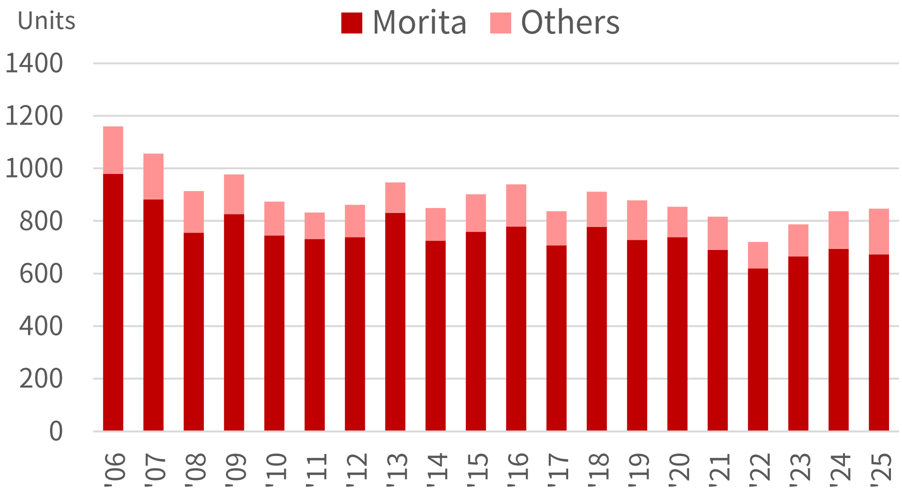
Fire Extinguishers



Scrap Shears



Sanitary Vehicles



※ Internal investigation

Capex / R&D Cost / Dividends

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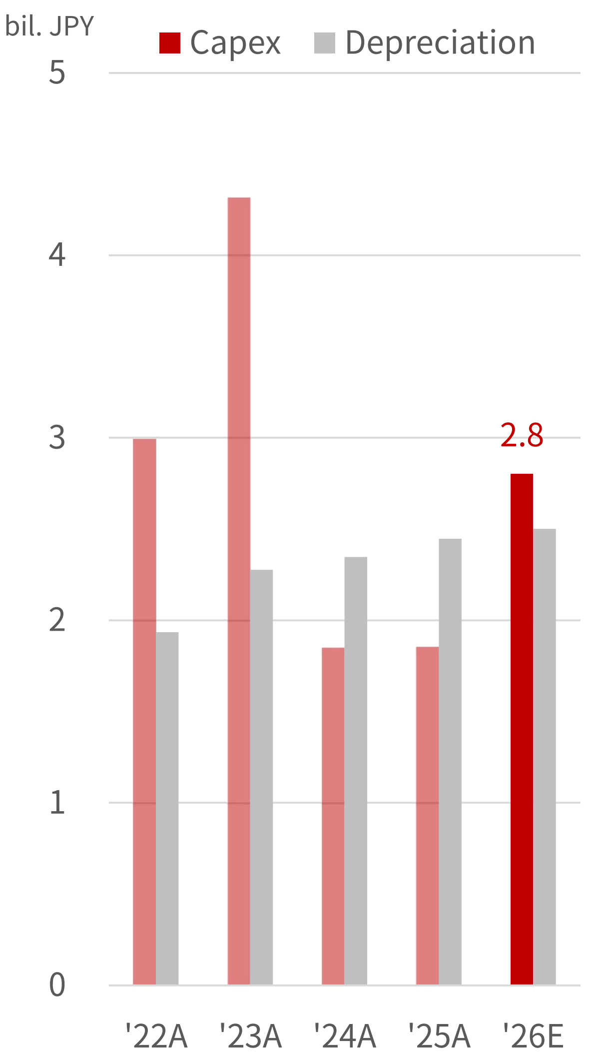
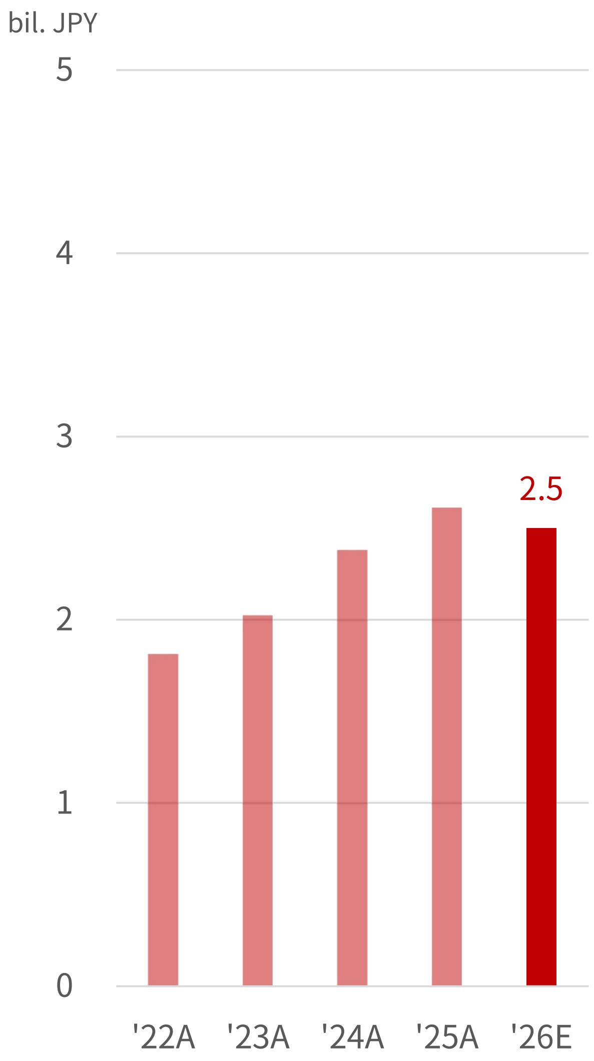
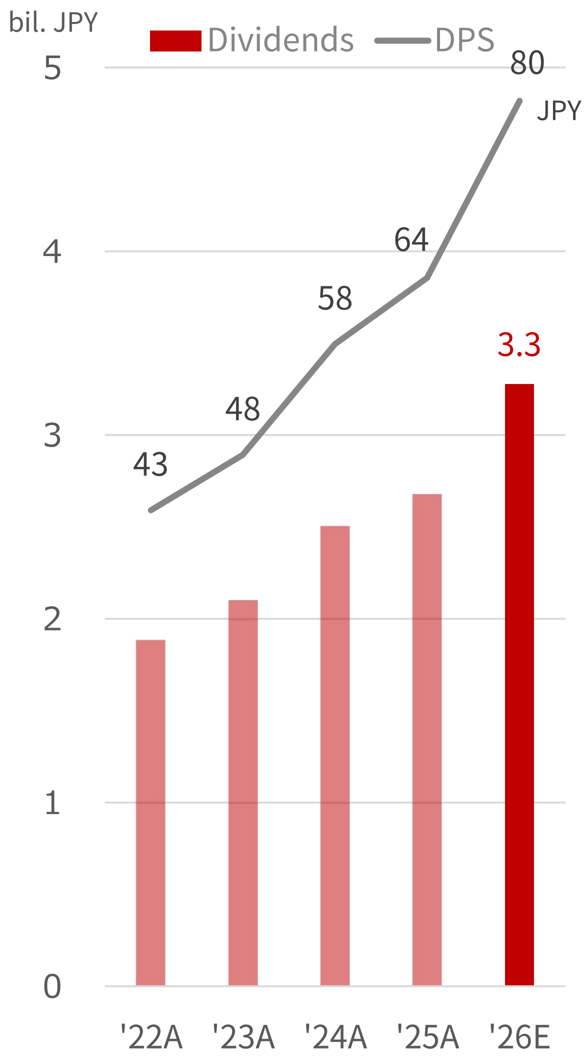
Capex



R&D Cost



Dividends／DPS



Overview of Bronto Skylift

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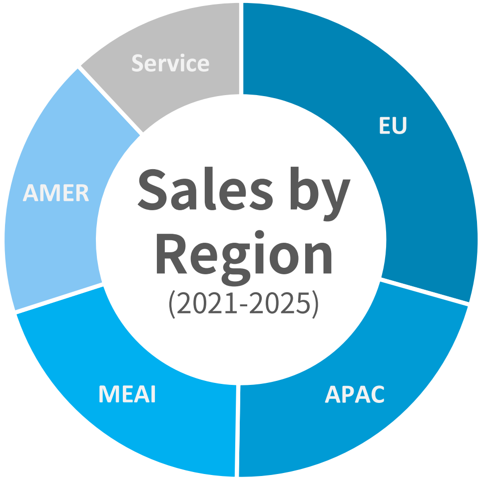
Company Name	Bronto Skylift Oy Ab
Address	Teerivuorenkatu 28, FI-33300 Tampere, Finland
Established	1972
Employees	445 （as of December 31, 2025）
Affiliates	Bronto Skylift Aktiebolag （Sweden）
	Bronto Skylift AG （Switzerland）
	Bronto Skylift Deutschland GmbH （Germany）
	Bronto Skylift, Inc. （United States）
Business Description	Development, manufacturing and sales of combined platform ladders and aerial platforms.



Fire	Combined platform ladders
Access	Aerial platforms

EU	Europe
APAC	Asia-Pacific
MEAI	Middle East･Africa･India
AMER	Americas

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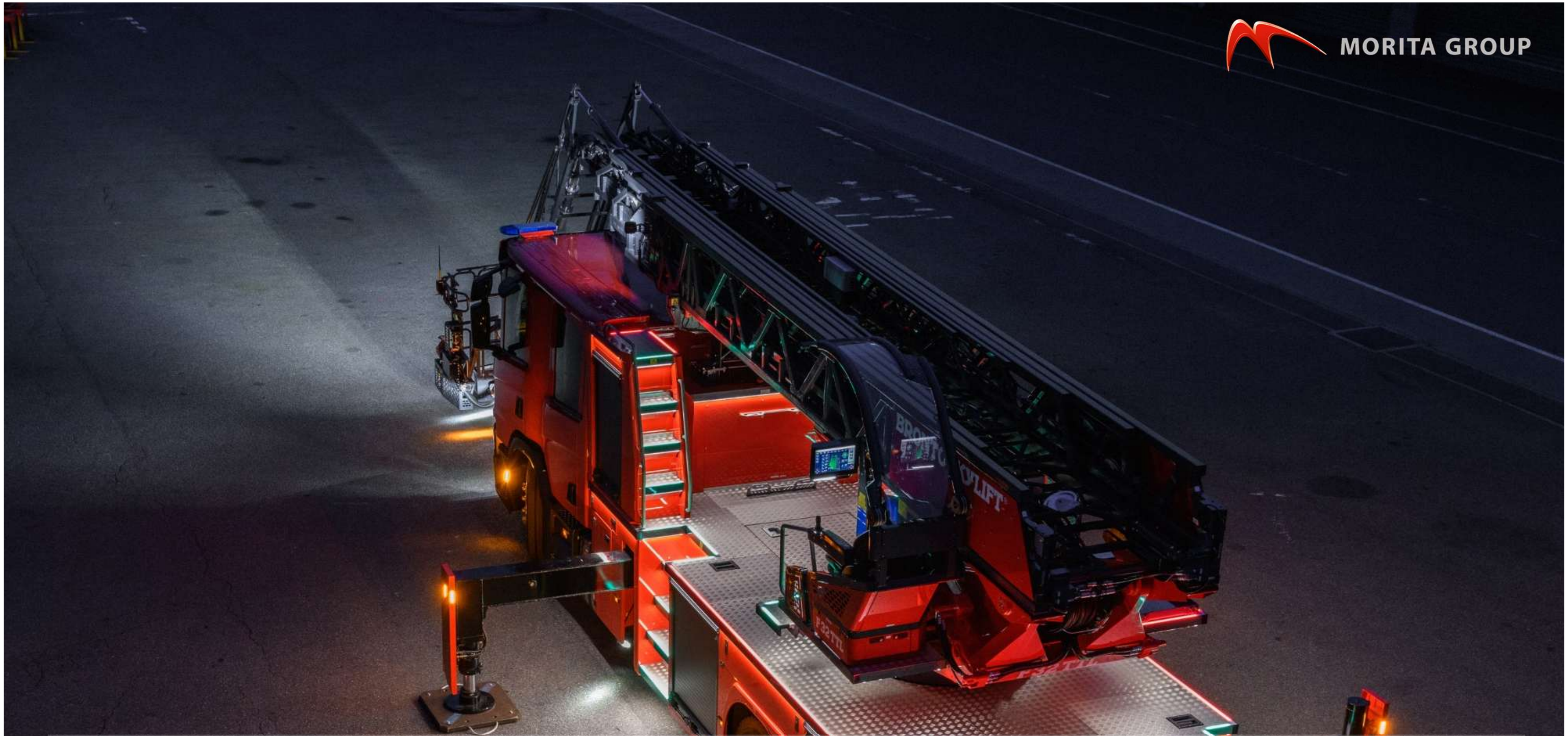

Disclaimer

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