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## Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [Japanese GAAP]

April 25, 2025

Company name: MORITA HOLDINGS CORPORATION  
 Listing: Tokyo Stock Exchange  
 Securities code: 6455  
 URL: <https://www.morita119.com/en>  
 Representative: Shinichi Kanaoka, President  
 Inquiries: Shinya Murai, Director and Managing Executive Officer  
 Telephone: +81-6-6208-1910  
 Scheduled date of Annual General Meeting of Shareholders: June 20, 2025  
 Scheduled date to commence dividend payments: May 30, 2025  
 Scheduled date to file annual securities report: June 20, 2025  
 Preparation of supplementary material on financial results: None  
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

#### (1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	111,743	17.4	13,733	45.3	13,744	42.8	9,472	57.6
March 31, 2024	95,205	17.0	9,453	86.0	9,627	62.8	6,011	50.4

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥ 10,170 million [ 4.7%]  
 Fiscal year ended March 31, 2024: ¥ 9,717 million [ 116.6%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	217.47	-	10.1	9.7	12.3
March 31, 2024	137.09	-	6.9	7.3	9.9

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ (581) million  
 Fiscal year ended March 31, 2024: ¥ (138) million

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	143,352	97,702	67.3	2,258.99
March 31, 2024	139,695	91,583	64.8	2,074.22

(Reference) Equity: As of March 31, 2025: ¥ 96,528 million  
 As of March 31, 2024: ¥ 90,511 million

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	11,391	(1,487)	(6,003)	29,724
March 31, 2024	11,172	(3,479)	(1,485)	25,910

## 2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	24.00	-	24.00	48.00	2,101	35.0	2.4
March 31, 2025	-	25.00	-	33.00	58.00	2,503	26.7	2.7
Fiscal year ending March 31, 2026 (Forecast)	-	29.00	-	29.00	58.00		25.6	

## 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	115,000	2.9	13,800	0.5	14,300	4.0	9,500	0.3	226.24

## \* Notes:

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - (Company name: )

Excluded: - (Company name: )

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 46,918,542 shares

March 31, 2024: 46,918,542 shares

2) Number of treasury shares at the end of the period:

March 31, 2025: 4,187,659 shares

March 31, 2024: 3,282,234 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025: 43,558,601 shares

Fiscal Year ended March 31, 2024: 43,850,446 shares

\* This report is out of audit scope by Certified Public Accountants or Audit companies.

\* Statement regarding the proper use of financial forecasts and other remarks

Descriptions regarding the future, including the financial projections contained in this report, are based on certain assumptions currently available to the Company, which are, at the discretion of the Company, deemed reasonable, and the Company gives no guarantees that it will achieve these results. In addition, actual financial results may significantly vary due to various factors.

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## Consolidated Financial Statements

## Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	26,384	29,892
Notes and accounts receivable - trade, and contract assets	26,668	28,609
Electronically recorded monetary claims - operating	2,468	2,852
Merchandise and finished goods	3,481	2,904
Work in process	13,047	12,713
Raw materials and supplies	8,022	9,009
Other	1,747	1,375
Allowance for doubtful accounts	(226)	(226)
<b>Total current assets</b>	<b>81,592</b>	<b>87,132</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	12,339	12,605
Machinery, equipment and vehicles, net	2,766	2,647
Land	18,778	18,779
Construction in progress	567	3
Other, net	939	816
<b>Total property, plant and equipment</b>	<b>35,390</b>	<b>34,852</b>
Intangible assets		
Goodwill	1,101	575
Other	1,096	1,196
<b>Total intangible assets</b>	<b>2,198</b>	<b>1,772</b>
Investments and other assets		
Investment securities	14,529	14,298
Retirement benefit asset	1,972	2,070
Deferred tax assets	1,249	923
Other	2,769	2,318
Allowance for doubtful accounts	(7)	(14)
<b>Total investments and other assets</b>	<b>20,513</b>	<b>19,595</b>
<b>Total non-current assets</b>	<b>58,103</b>	<b>56,220</b>
<b>Total assets</b>	<b>139,695</b>	<b>143,352</b>

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	10,554	13,477
Electronically recorded obligations - operating	10,388	7,049
Short-term borrowings	1,432	-
Income taxes payable	2,911	3,340
Provision for bonuses	1,272	1,482
Provision for bonuses for directors (and other officers)	190	230
Provision for product warranties	462	417
Provision for recall	80	72
Other	11,038	10,067
Total current liabilities	38,332	36,138
Non-current liabilities		
Deferred tax liabilities	4,307	4,197
Retirement benefit liability	3,965	3,759
Provision for retirement benefits for directors (and other officers)	16	16
Deferred tax liabilities for land revaluation	492	506
Other	998	1,032
Total non-current liabilities	9,779	9,512
Total liabilities	48,111	45,650
<b>Net assets</b>		
Shareholders' equity		
Share capital	4,746	4,746
Capital surplus	5,137	5,214
Retained earnings	77,273	84,605
Treasury shares	(3,790)	(5,776)
Total shareholders' equity	83,366	88,789
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,704	6,497
Deferred gains or losses on hedges	5	(0)
Revaluation reserve for land	(2,631)	(2,645)
Foreign currency translation adjustment	2,553	3,033
Remeasurements of defined benefit plans	513	853
Total accumulated other comprehensive income	7,144	7,739
Non-controlling interests	1,072	1,173
Total net assets	91,583	97,702
<b>Total liabilities and net assets</b>	<b>139,695</b>	<b>143,352</b>

## Consolidated Statements of Income and Comprehensive Income

## Consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	95,205	111,743
Cost of sales	70,082	81,276
Gross profit	25,123	30,467
Selling, general and administrative expenses		
Provision of allowance for doubtful accounts	(0)	21
Remuneration, salaries and allowances for directors (and other officers)	4,681	4,942
Provision for bonuses	537	669
Provision for bonuses for directors (and other officers)	188	230
Retirement benefit expenses	217	204
Provision for retirement benefits for directors (and other officers)	2	2
Research and development expenses	2,022	2,380
Other	8,019	8,282
Total selling, general and administrative expenses	15,669	16,734
Operating profit	9,453	13,733
Non-operating income		
Interest income	9	28
Dividend income	278	310
Rental income	84	82
Foreign exchange gains	-	25
Other	301	293
Total non-operating income	673	740
Non-operating expenses		
Interest expenses	81	85
Rental expenses	8	9
Share of loss of entities accounted for using equity method	138	581
Foreign exchange losses	147	-
Provision of allowance for doubtful accounts	67	-
Other	57	53
Total non-operating expenses	500	730
Ordinary profit	9,627	13,744

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
<b>Extraordinary income</b>		
Gain on sale of non-current assets	4	1
Gain on sale of investment securities	-	352
Total extraordinary income	4	354
<b>Extraordinary losses</b>		
Loss on retirement of non-current assets	19	30
Loss on sale of non-current assets	-	0
Relocation expenses	169	-
Impairment losses	48	-
Total extraordinary losses	238	30
Profit before income taxes	9,393	14,067
Income taxes - current	3,673	4,759
Income taxes - deferred	(367)	(257)
Total income taxes	3,305	4,501
Profit	6,088	9,566
Profit attributable to non-controlling interests	76	93
Profit attributable to owners of parent	6,011	9,472

## Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	6,088	9,566
Other comprehensive income		
Valuation difference on available-for-sale securities	2,199	(197)
Deferred gains or losses on hedges	(6)	(5)
Revaluation reserve for land	-	(14)
Foreign currency translation adjustment	1,117	506
Remeasurements of defined benefit plans, net of tax	246	340
Share of other comprehensive income of entities accounted for using equity method	72	(26)
Total other comprehensive income	3,628	604
Comprehensive income	9,717	10,170
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,632	10,067
Comprehensive income attributable to non-controlling interests	84	103



## Consolidated Statements of Changes in Net Assets

For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,746	5,080	73,293	(3,450)	79,670
Changes during period					
Dividends of surplus			(2,062)		(2,062)
Profit attributable to owners of parent			6,011		6,011
Purchase of treasury shares				(487)	(487)
Disposal of treasury shares		56		147	204
Reversal of revaluation reserve for land			30		30
Net changes in items other than shareholders' equity					
Total changes during period	-	56	3,979	(340)	3,696
Balance at end of period	4,746	5,137	77,273	(3,790)	83,366

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	4,512	11	(2,600)	1,363	267	3,553	990	84,213
Changes during period								
Dividends of surplus								(2,062)
Profit attributable to owners of parent								6,011
Purchase of treasury shares								(487)
Disposal of treasury shares								204
Reversal of revaluation reserve for land								30
Net changes in items other than shareholders' equity	2,192	(6)	(30)	1,189	246	3,591	82	3,673
Total changes during period	2,192	(6)	(30)	1,189	246	3,591	82	7,369
Balance at end of period	6,704	5	(2,631)	2,553	513	7,144	1,072	91,583

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,746	5,137	77,273	(3,790)	83,366
Changes during period					
Dividends of surplus			(2,141)		(2,141)
Profit attributable to owners of parent			9,472		9,472
Purchase of treasury shares				(2,121)	(2,121)
Disposal of treasury shares		76		136	212
Net changes in items other than shareholders' equity					
Total changes during period	-	76	7,331	(1,985)	5,422
Balance at end of period	4,746	5,214	84,605	(5,776)	88,789

	Accumulated other comprehensive income						Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	6,704	5	(2,631)	2,553	513	7,144	1,072	91,583
Changes during period								
Dividends of surplus								(2,141)
Profit attributable to owners of parent								9,472
Purchase of treasury shares								(2,121)
Disposal of treasury shares								212
Net changes in items other than shareholders' equity	(207)	(5)	(14)	480	340	594	101	695
Total changes during period	(207)	(5)	(14)	480	340	594	101	6,118
Balance at end of period	6,497	(0)	(2,645)	3,033	853	7,739	1,173	97,702

## Consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
<b>Cash flows from operating activities</b>		
Profit before income taxes	9,393	14,067
Depreciation	2,277	2,346
Impairment losses	48	-
Amortization of goodwill	532	572
Increase (decrease) in allowance for doubtful accounts	67	3
Increase (decrease) in provision for recall loss	(15)	(8)
Interest and dividend income	(288)	(339)
Interest expenses	81	85
Share of loss (profit) of entities accounted for using equity method	138	581
Loss (gain) on sale and retirement of property, plant and equipment	15	29
Loss (gain) on sale of investment securities	-	(352)
Decrease (increase) in accounts receivable - trade, and contract assets	342	(2,373)
Decrease (increase) in inventories	(3,369)	268
Increase (decrease) in trade payables	841	(663)
Other, net	2,580	687
Subtotal	12,645	14,905
Interest and dividends received	290	340
Interest paid	(81)	(85)
Income taxes paid	(1,682)	(3,769)
Net cash provided by (used in) operating activities	11,172	11,391
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment	(2,931)	(1,831)
Proceeds from sale of property, plant and equipment	19	5
Payments for retirement of property, plant and equipment	(0)	(18)
Purchase of intangible assets	(387)	(427)
Purchase of investment securities	(5)	(31)
Proceeds from sale of investment securities	-	485
Other, net	(175)	331
Net cash provided by (used in) investing activities	(3,479)	(1,487)
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term borrowings	1,384	(1,488)
Purchase of treasury shares	(486)	(2,123)
Dividends paid	(2,057)	(2,143)
Dividends paid to non-controlling interests	(2)	(2)
Other, net	(323)	(246)
Net cash provided by (used in) financing activities	(1,485)	(6,003)
Effect of exchange rate change on cash and cash equivalents	51	(86)
Net increase (decrease) in cash and cash equivalents	6,258	3,813
Cash and cash equivalents at beginning of period	19,651	25,910
Cash and cash equivalents at end of period	25,910	29,724

## Segment Information, etc.

[Segment Information]

### 1. Overview of reporting segment

#### (1) Method of determination of reporting segments

The reporting segments of the Company are determined as constituent units, for which separate financial information is available, and which are subject to regular reviews by the Board of Directors to determine the allocation of management resources and to evaluate performance.

The Group has adopted a holding company system, whereby the Company is tasked with such functions as the formulation of the management strategies of the entire Group, while the operating companies established for each product/service flexibly promote business activities associated with the products and services for which they are responsible.

Therefore, the segments of the Company are based on the products and services handled by the operating companies and comprise the four reporting segments of the Fire Fighting Vehicles Business, Fire Protection Equipment & Systems Business, Recycling Machines Business and Environmental Conservation Vehicles Business.

#### (2) Major products and services in each reporting segment are as follows.

Fire Fighting Vehicles Business manufactures and sells Fire fighting vehicles.

Fire Protection Equipment & Systems Business manufactures and sells fire fighting extinguishers ,and designs and constructs fire protection equipment and systems.

Recycling Machines Business manufactures and sells environmental equipment, and designs and constructs environmental plants.

Environmental Conservation Vehicles Business manufactures and sells environmental conservation vehicles.

### 2. Basis for calculating net sales, profit or loss, assets, liabilities, and other items by reporting segment

The accounting policies for the reporting segments are the same as those adopted in preparing consolidated financial statements.

Segment profit corresponds to operating profit in the consolidated statements of income. Inter-segment sales or transfers are calculated based on market prices.

## 3. Information concerning net sales, profit or loss, assets, liabilities, and other items by reporting segment

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Millions of yen

	Reporting segment				Total
	Fire Fighting Vehicles	Fire Protection Equipment & Systems	Recycling Machines	Environmental Conservation Vehicles	
Net Sales:					
Revenue from Contracts with Customers	54,379	23,772	6,185	10,841	95,179
Other revenue	—	—	—	26	26
Sales to external customers	54,379	23,772	6,185	10,868	95,205
Inter segment sales or transfers	192	359	9	223	784
Total	54,572	24,131	6,194	11,091	95,990
Segment profit	4,716	3,272	718	748	9,455
Segment assets	57,112	25,009	4,343	17,499	103,964
Other items					
Depreciation	1,129	452	57	354	1,994
Amortization of goodwill	532	—	—	—	532
Increases in property, plant and equipment, and intangible assets	799	751	321	212	2,084

Note: Amounts of segment liabilities are not periodically provided or used by the supreme decision-making organization of the Company.

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Millions of yen

	Reporting segment				Total
	Fire Fighting Vehicles	Fire Protection Equipment & Systems	Recycling Machines	Environmental Conservation Vehicles	
Net Sales:					
Revenue from Contracts with Customers	66,415	26,619	6,363	12,319	111,718
Other revenue	—	—	—	25	25
Sales to external customers	66,415	26,619	6,363	12,344	111,743
Inter segment sales or transfers	248	470	22	323	1,066
Total	66,664	27,090	6,386	12,668	112,809
Segment profit	6,834	5,013	854	1,027	13,730
Segment assets	60,002	23,953	4,487	17,807	106,251
Other items					
Depreciation	1,083	487	121	375	2,068
Amortization of goodwill	572	—	—	—	572
Increases in property, plant and equipment, and intangible assets	825	491	62	413	1,792

Note: Amounts of segment liabilities are not periodically provided or used by the supreme decision-making organization of the Company.

4. Differences between the total amounts of reporting segments and the amounts stated in the consolidated financial statements and the main contents of the differences (matters related to the adjustment of differences)

Millions of yen

Net sales	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Total amount of reporting segments	95,990	112,809
Elimination of inter-segment transaction	(784)	(1,066)
Net sales in the consolidated financial statements	95,205	111,743

Millions of yen

Profit	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Total amount of reporting segments	9,455	13,730
Elimination of inter-segment transaction	1	0
Adjusted amount of inventories	(3)	2
Operating profit in the consolidated financial statements	9,453	13,733

Millions of yen

Assets	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Total amount of reporting segments	103,964	106,251
Elimination of inter-segment transaction	(366)	(600)
Company-wide assets *	36,097	37,701
Total assets in the consolidated financial statements	139,695	143,352

\*Note: Company-wide assets are assets of headquarters that are not attributable to reporting segments.

Millions of yen

Other items	Total of reporting segments		Adjustment*		Amount stated in the consolidated financial statements	
	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Depreciation	1,994	2,068	282	278	2,277	2,346
Increases in property, plant and equipment and intangible assets	2,084	1,792	2,229	56	4,313	1,849

\*Note: Adjustments to increases in property, plant and equipment and intangible assets are assets of headquarters.

[Information about impairment losses for non-current assets by reporting segment]

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Millions of yen

	Reporting Segment					Company-wide/ Elimination	Amount on consolidated Financial Statements
	Fire Fighting Vehicles	Fire Protection Equipment & Systems	Recycling Machines	Environmental Conservation Vehicles	Total		
Impairment losses	—	—	—	48	48	—	48

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

None

## [Information about amortization of goodwill and unamortized balances by reporting segment]

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

Millions of yen

	Reporting Segment					Company-wide/ Elimination	Amount on consolidated Financial Statements
	Fire Fighting Vehicles	Fire Protection Equipment & Systems	Recycling Machines	Environmental Conservation Vehicles	Total		
Amortization in fiscal year under review	532	—	—	—	532	—	532
Balance at end of fiscal year under review	1,101	—	—	—	1,101	—	1,101

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

Millions of yen

	Reporting Segment					Company-wide/ Elimination	Amount on consolidated Financial Statements
	Fire Fighting Vehicles	Fire Protection Equipment & Systems	Recycling Machines	Environmental Conservation Vehicles	Total		
Amortization in fiscal year under review	572	—	—	—	572	—	572
Balance at end of fiscal year under review	575	—	—	—	575	—	575

## [Per Share Information]

Yen

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net assets per share	2,074.22	2,258.99
Basic earnings per share	137.09	217.47

Note 1. Diluted earnings per share are not presented as there are no dilutive securities.

Note 2. Basic earnings per share is calculated based on the following:

Millions of yen, except as otherwise noted

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Basic earnings per share		
Profit attributable to owners of parent	6,011	9,472
Amount not attributable to common shareholders	—	—
Profit attributable to owners of parent attributable to common shares	6,011	9,472
Average number of common shares outstanding during period(shares)	43,850,446	43,558,601

Note 3. Net assets per share are calculated based on the following:

Millions of yen, except as otherwise noted

	As of March 31, 2024	As of March 31, 2025
Total net assets	91,583	97,702
Amount excluded from total net assets	1,072	1,173
(of which, Non-controlling interests)	(1,072)	(1,173)
Net assets related to common shares at end of period	90,511	96,528
Number of common shares outstanding at end of period used to calculate net assets per share (Shares)	43,636,308	42,730,883



## Supplementary Information

[Production performance, Order intake, Order backlog and Sales performance]

### (1) Production performance

Millions of yen

Reporting segment	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Fire Fighting Vehicles	54,443	64,933
Fire Protection Equipment & Systems	20,524	23,841
Recycling Machines	5,948	6,266
Environmental Conservation Vehicles	11,175	12,204
Total	92,091	107,246

Note: 1. Inter-segment transactions are offset and eliminated.

2. The amount indicated above are shown as sales price.

3. The amount indicated above do not include consumption and other taxes.

### (2) Order intake and Order backlog

Millions of yen

Reporting segment	Fiscal year ended March 31, 2024		Fiscal year ended March 31, 2025	
	Order Intake	Order Backlog	Order Intake	Order Backlog
Fire Fighting Vehicles	57,722	35,889	71,169	44,207
Fire Protection Equipment & Systems	11,590	7,392	13,156	7,178
Recycling Machines	5,925	4,583	6,972	5,191
Environmental Conservation Vehicles	12,204	9,136	14,291	11,082
Total	87,443	57,000	105,589	67,659

Note: 1. Inter-segment transactions are offset and eliminated.

2. The amount indicated above are shown as sales price.

3. The amount indicated above do not include consumption and other taxes.

4. The amount of Fire Protection Equipment & Systems Business do not include those of the fire protection equipment department because it conducts make-to-stock production.

### (3) Sales performance

Millions of yen

Reporting segment	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025	Year on year change (%)
Fire Fighting Vehicles	54,379	66,415	22.1
Fire Protection Equipment & Systems	23,772	26,619	12.0
Recycling Machines	6,185	6,363	2.9
Environmental Conservation Vehicles	10,868	12,344	13.6
Total	95,205	111,743	17.4

Note: 1. Inter-segment transactions are offset and eliminated.

2. The amount indicated above do not include consumption and other taxes.

3. Sales performance by major customers and its ratio to total sales performance are omitted because there are no customers whose sales performance exceeds 10% of total sales performance.