

Second Quarter Financial Results for FY2024

October 31, 2024

MORITA HOLDINGS CORPORATION

Securities Code: 6455



I. Company Overview

Company Outline



■ Company Name : MORITA HOLDINGS CORPORATION

■ Founded : April 23, 1907

■ Established : July 23, 1932

■ Representative : Masahiro Nakajima, Chairman & CEO

Shinichi Kanaoka, President

Paid-in Capital : 4.75 bil. JPY

■ Net Sales : 95.2 bil. JPY

(Consolidated) (for the year ended March 31, 2024)

■ Employees : 1,723

(Consolidated) (as of March 31, 2024)

■ Affiliates : 13 Companies

■ Equity Method : 2 Companies

Affiliates

Other Affiliates : 5 Companies

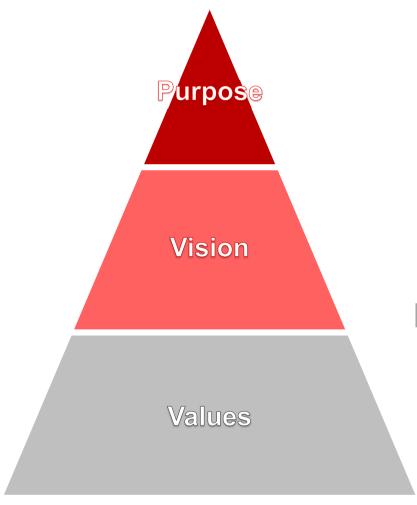
Business Segments



Segment	Fire Fighting Vehicles (FFV)	Fire Protection Equipment & Systems (FPES)	Recycling Machines (RM)	Environmental Conservation Vehicles (ECV)
Business Lines				
	NEW WORLD RECORD			
	Fire fighting vehicles, Maintenance service for fire fighting vehicles	Fire extinguishers, Fire extinguishing equipment, Fire suppression systems	Recycling facilities, Waste disposal facilities, Industrial waste treatment	Sanitary vehicles, Garbage trucks, Other environmental sanitary vehicles
Operating Company	Morita, Morita Technos, Bronto Skylift	Morita Miyata	Morita Environmental Tech	Morita Econos
Net Sales	54.4 bil. JPY (57%)	23.8 bil. JPY (25%)	6.2 bil. JPY (6%)	10.9 bil. JPY (11%)
Operating Profit	4.7 bil. JPY (50%)	3.3 bil. JPY (35%)	0.7 bil. JPY (8%)	0.7 bil. JPY (8%)

Morita's Philosophy





- Purpose (Our reason for being in society)
 Safeguarding lives and the environment.
 Securing peace of mind.
- Vision (The society we envision and our aspirations)

 To be a valued and respected company
 by serving to shape a safe, accessible,
 and thriving society.

Technology, powered by visionary challenge.

The trust of customers and society
Principled business management
Challenge and growth
Resilient pursuit of innovation
Respect for diversity
Living together with nature and society

Sustainability



Category	Materiality	Relevant SDGs
	Initiatives on the problem of climate change	13 CONMET 17 PARTIMENSINGS FROM THE COURTS
	Contribution to a recycling -oriented society	9 MOLISTIC MONTHANIAN 12 RESTRIBUTE AND PROJECTION
Materialities concerning business activities	Contribution to a safe and secure society	3 GOOD REALTH AND THE SERVICE ON LOAD LANGUAGE THE SERVICE ON LANGUAGE THE SERVICE ON LOAD LANGUAGE THE SERVICE ON
	Creation of environmental value through persistent technological innovation	8 BECOTT FORM AND 9 MANAGEM REPORTATION 13 ACTION TO AND INVESTIGATION TO AND INVEST
	Pursuing product quality and safety	3 GROSS MEALEN 8 RECEDIT WIDEN AND 1 COMMON BOUNTH THE STATE OF THE
Materialities concerning	6 Practical application of viable corporate governance	5 GENERA 10 REDUCED 16 AND STRING INSTITUTE
the business base	Develop innovative human resource	5 CAMER (QUALITY COMPAND GOODTH) 8 DICKOT HOPE AND GOODTH 10 MAIN AND COMPAND COMPAN



II. Second Quarter Financial Results for FY2024

Orders and Backlog

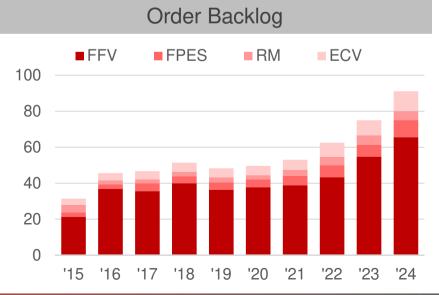


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Order Intake	FY22Q2 Actual	FY23Q2 Actual	FY24Q2 Actual	YoY
FFV	40.7	40.2	49.9	+9.6
FPES	4.8	4.7	7.6	+3.0
RM	3.1	3.3	3.4	+0.1
ECV	6.2	5.9	7.3	+1.5
Total	54.8	54.0	68.2	+14.2

Order Intake												
80	■ F	FV		FPES	3	RN	1	■ EC	;V			
00												
60												
40												
20												
0												
	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24		

Order Backlog	FY22Q2 Actual	FY23Q2 Actual	FY24Q2 Actual	YoY
FFV	43.2	54.8	65.6	+10.8
FPES	6.7	6.5	9.5	+3.0
RM	4.8	5.3	5.0	-0.2
ECV	7.8	8.4	11.0	+2.5
Total	62.5	75.0	91.1	+16.1



Statements of Income



(bil. JPY)

	FY22Q2 Actual	FY23Q2 Actual	FY24Q2 Actual	YoY
Net sales	28.2	34.6	42.6	+8.0
FFV	12.5	16.2	22.5	+6.3
FPES	8.4	10.3	11.7	+1.4
RM	2.8	2.9	2.9	+0.1
ECV	4.5	5.2	5.5	+0.3
Operating profit	0.7	1.9	4.2	+2.3
FFV	-0.3	0.2	1.5	+1.3
FPES	0.6	1.0	2.1	+1.1
RM	0.3	0.4	0.3	-0.1
ECV	0.2	0.3	0.3	+0.0
Ordinary profit	0.9	2.0	4.2	+2.2
Net profit	0.4	0.9	2.6	+1.7

YoY comment

- Consolidated financial results reached a record high for net sales, operating profit, ordinary profit, and profit attributable to owners of parent
- ✓ The FFV business increased both net sales and operating profit due to a recovery in Bronto, which had been affected by delays in chassis deliveries in the previous year, along with steady domestic sales.
- ✓ The FPES business reached a record high for two periods due to sales of large projects for factory fire suppression systems as construction progresses.
- The RM business slightly decreased in operating profit but remains at the second highest level.
- ✓ The ECV business had a steady increase in deliveries supported by the highest order backlog at the beginning of the period.

Revisions to Financial Results and Dividend Forecasts MURITA



(bil. JPY)

	FY23	FY24 Fo	orecast	Cha	inge
	Actual (A)	Previous (B)	Revised (C)	(C-A)	(C-B)
Net sales	95.2	100.0	110.0	+14.8	+10.0
FFV	54.4	57.8	65.0	+10.6	+7.2
FPES	23.8	25.0	27.0	+3.2	+2.0
RM	6.2	6.2	6.2	+0.0	+0.0
ECV	10.9	11.0	11.8	+0.9	+0.8
Operating profit	9.5	10.0	12.0	+2.5	+2.0
FFV	4.7	5.1	6.0	+1.3	+0.9
FPES	3.3	3.4	4.4	+1.1	+1.0
RM	0.7	0.7	0.7	+0.0	+0.0
ECV	0.7	0.8	0.9	+0.1	+0.1
Ordinary profit	9.6	10.5	12.5	+2.9	+2.0
Net profit	6.0	7.0	8.4	+2.4	+1.4

vs. Previous forecast comment

Domestic orders for the FFV business have grown steadily and a recovery in Bronto, which had been affected by delays in chassis deliveries in the previous year. Additionally, orders for fire suppression systems in the FPES business have grown steadily. As a result, forecast that revenue, operating profit, ordinary profit, and net profit attributable to the parent company's shareholders will all exceed previous forecasts.

(JPY)

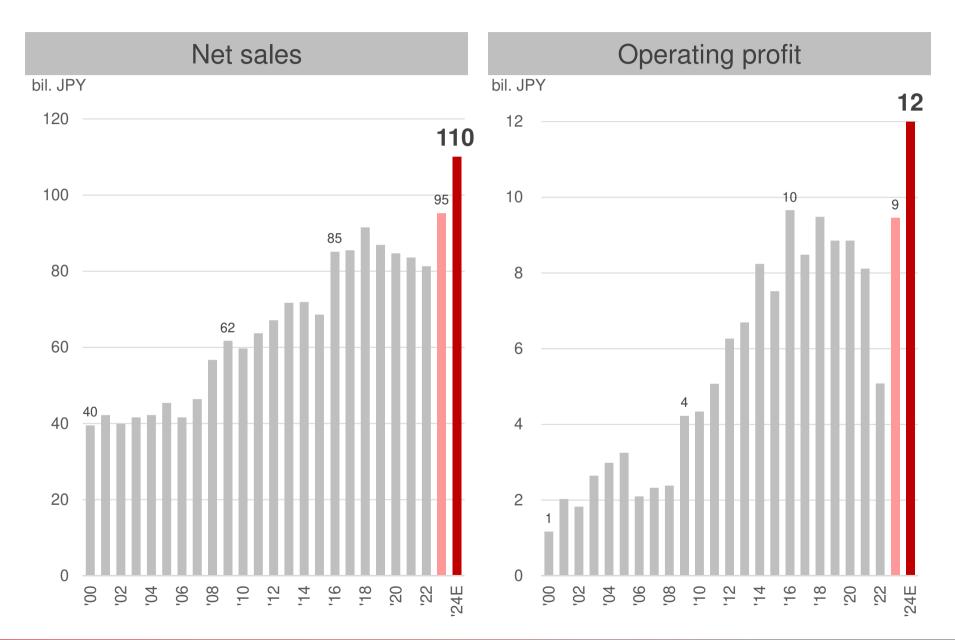
		Dividend per share						
		Q2-end	Year-end	Total				
	Previous forecast	25.00	25.00	50.00				
FY24	Reviced forecast		29.00	54.00				
	Actual	25.00						
FY23	Actual	24.00	24.00	48.00				



Ⅲ. Basic Strategy

Transition of Performance





History





Founded by Shosaku Morita



Started Environmental Conservation Vehicles business



Started Recycling Machines business



Acquired Finland's BRONTO SKYLIFT OY AB

1907























1910

Developed Japan's first fire pump with a gasoline engine

1960

Started Fire Protection
Equipment & Systems business

2008

Acquired MIYATA INDUSTRY CO., LTD

2022

Transition to Prime Market of Tokyo Stock Exchange



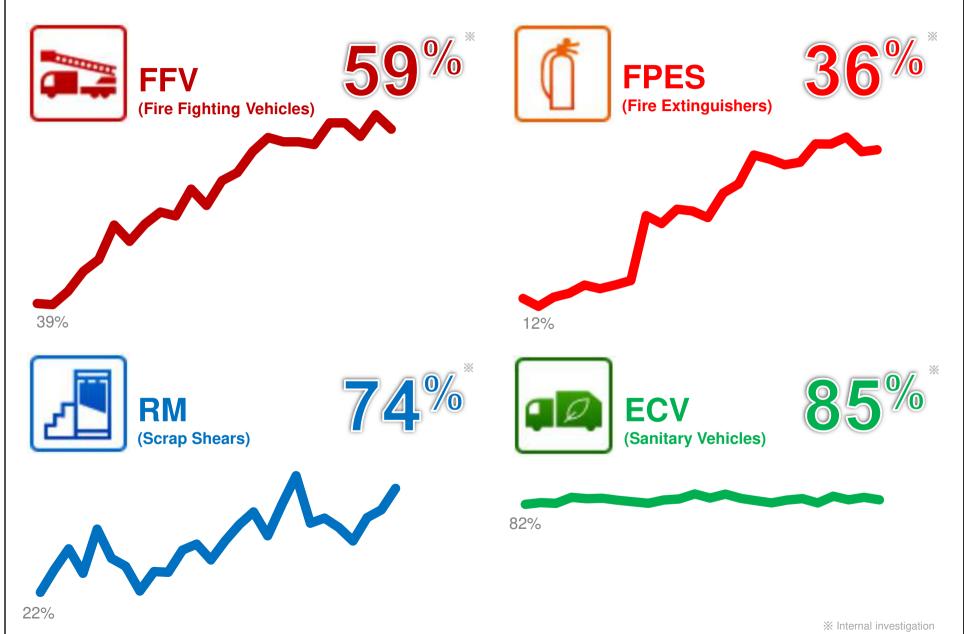






Market Share (2000-2023)

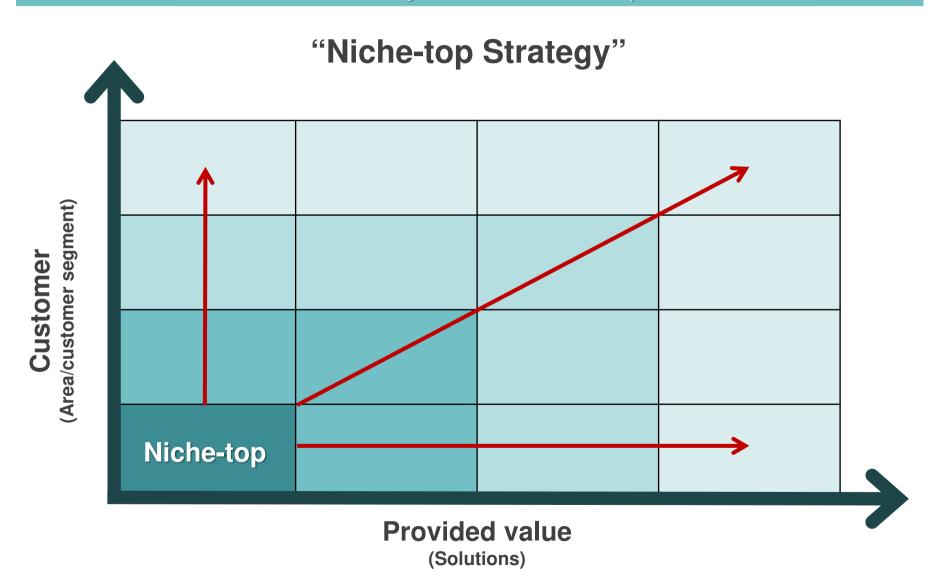




Growth Strategy



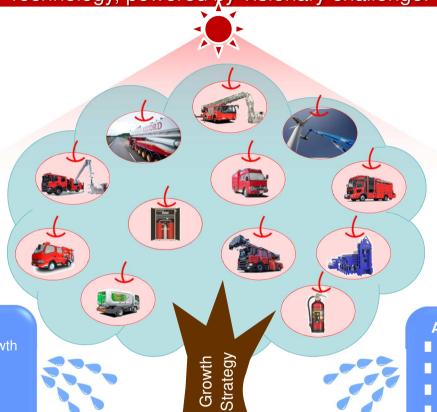
Strategy to expand and develop niches with two growth vectors, starting from the core niche-top



Factors Supporting Growth Strategy



Safeguarding lives and the environment. Securing peace of mind. Technology, powered by visionary challenge.



Ability to create customer value

- Strategic R&D
- Open innovation
- Synergies within group
- Solution development/proposal capabilities

Management resources

- Human resources for global growth
- R&D center
- Cash
- Brand Strength

Core competences

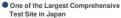
- 1. Advanced disaster prevention-related technologies to respond to diverse disasters
- 2. Technology for application of mechatronics to disaster prevention and environmental solutions
- 3. Worldwide network of sales and services













Combustion Simulated Apartment Reproduction and verification of actual firefighting environments



Chemistry Laboratory

Water Discharge Structural Laboratory Passage (55m)



■ Large, Constant-Temperature Bath



Pump Laboratory

Machine Shop and Training Room (Capacity:50)



Combustion Laboratory



33m (11-story) Training tower

Planning and verification of a variety of firefighting and rescue tactics using ladder trucks and other equipment, development of associated new products, and operational training (water and foam application)

- Interconnected
 Water Supply Pipes
 Hooks for Descent Equipment Escape Hatch

Simulated Japanese Style Room

- Various Roof Profiles
- (specifications)
 Simulated Solar Panels





Radio Wave





- Diversity Studio Mobility Research Laboratory
- Electronics Workshop / Satellite Office

Data

[Location] 1-43, Jinmu-cho, Yao-shi, Osaka [Site Area]





Introduction





EN Standard Compliant Loikka Aerial Ladder

Electric Fire Fighting Vehicle MoEVius concept





Japan's first* electric fire fighting vehicle with zero emissions, low noise and low vibration. The independently developed ePTO (pump drive system) and e-Fire Pump (dedicated EV pump) achieve high energy efficiency.



Aerial ladder compliant with EN standards (EU-wide unified standards), developed jointly with Bronto Skylift. By using both each other's technologies and sales channels, we are further accelerating our global expansion.

High-performance pump unit compliant with EN standards (unified standards within the EU). Enables the installation of fire pumps on all types of EV chassis and promotes the spread of electric fire fighting vehicle.

💥 as of June 2023, Internal investigation

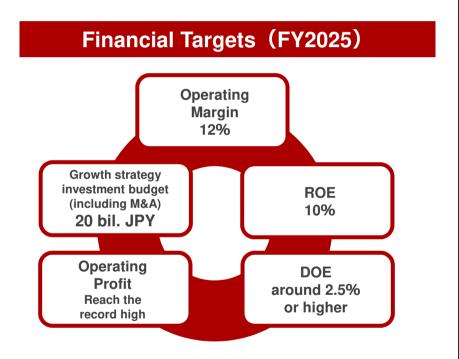
Outline of Mid-term Plan



Global Fire Fighting and Disaster Prevention Solution Company

Basic Policies

- Increasing Profitability of existing business
- Cultivate and expand overseas businesses and new businesses
- Enhance basic research capabilities and new product development
- Develop innovative human resource
- 5 Promote CSR activities



Morita Reborn 2025 (2019 – 2025)

Cash Allocation



FY23-25 Cash Allocation

- Flexibly control financial leverage, including use of interest-bearing debt
- Reduce strategic shareholdings with insufficient significance for holding
- Reduce other non-business assets
- Generate cash through market development, product enhancements, and productivity improvements
- Generate cash through CCC improvements

Cash-in

Borrowings
11 billion JPY

Reduction of non business assets 4 billion JPY

Operating C/F 30 billion JPY

Cash-out

Growth strategy investment 20 billion JPY

Investment for existing businesses 10 billion JPY

Shareholder return 15 billion JPY

- Accelerate R&D investment for products and services high valueadded
- Recruit and develop human capital in line with business strategy
- Increase capacity and improve efficiency of overseas production sites
- Promote synergies between Morita and Bronto
- Expand business through M&A
- Make capital investments to improve productivity
- Maintain and renew of manufacturing facilities

[Dividends]

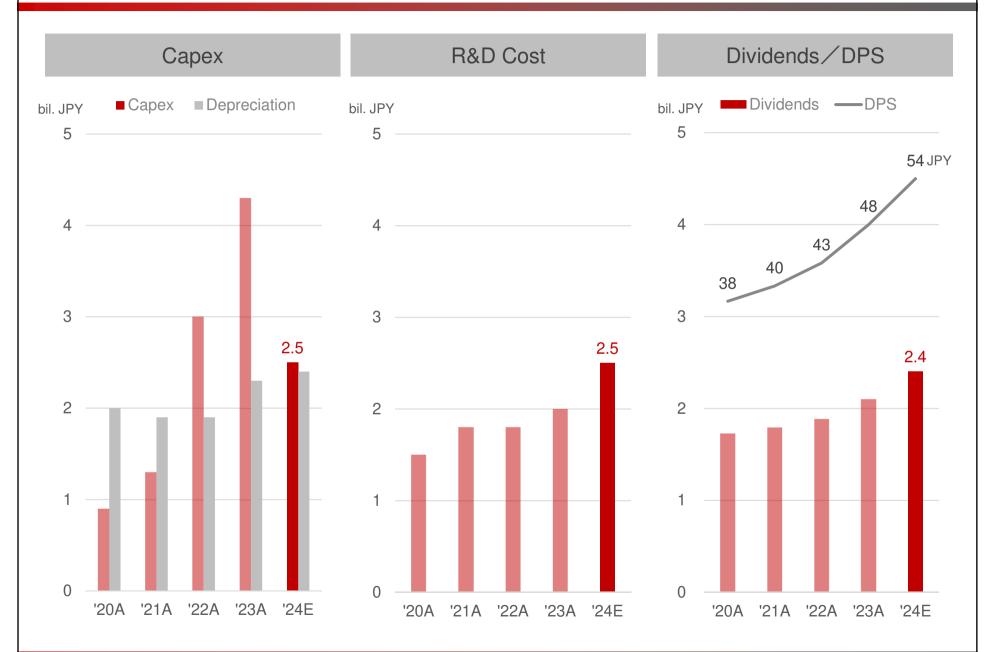
■ Continue and improve stable dividends with a target DOE of 2.5% or more

[Stock buybacks]

■ Implement flexibly, taking into account the business environment, etc.

Capex / R&D Cost / Dividends







Appendix

Transition of Performance (Q2)



														(bil. JPY)
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Net sales	21.9	20.4	23.9	24.0	23.4	21.9	29.6	27.5	31.9	31.7	28.2	27.0	28.2	34.6	42.6
FFV	9.4	6.7	8.0	8.6	8.8	7.7	15.3	13.7	15.0	15.9	13.9	11.9	12.5	16.2	22.5
FPES	5.9	7.1	8.1	7.3	7.7	7.8	7.5	7.3	9.8	8.0	7.3	8.1	8.4	10.3	11.7
RM	1.2	1.8	2.2	2.2	2.4	1.7	1.8	1.6	2.4	2.6	2.1	2.4	2.8	2.9	2.9
ECV	4.0	3.3	4.4	4.6	4.4	4.7	4.9	4.9	4.8	5.1	4.9	4.6	4.5	5.2	5.5
Bicycle	1.3	1.5	1.2	1.2											
Operating profit	0.2	0.5	1.1	1.0	1.0	1.5	1.9	1.0	1.1	1.4	0.8	0.3	0.7	1.9	4.2
FFV	0.5	0.1	0.0	0.3	0.3	0.4	1.0	0.6	0.1	0.6	0.4	-0.5	-0.3	0.2	1.5
FPES	-0.0	0.4	0.7	0.4	0.4	0.5	0.3	0.1	0.5	0.2	-0.1	0.2	0.6	1.0	2.1
RM	-0.1	-0.0	0.1	0.0	0.0	0.1	-0.0	0.0	0.2	0.2	0.2	0.3	0.3	0.4	0.3
ECV	0.1	-0.0	0.3	0.4	0.2	0.5	0.6	0.2	0.3	0.4	0.3	0.3	0.2	0.3	0.3
Bicycle	-0.2	0.1	0.0	-0.1											
Ordinary profit	0.3	0.6	1.2	1.1	1.2	1.8	2.1	1.2	1.4	1.6	1.0	0.6	0.9	2.0	4.2
Net profit	-0.0	0.3	0.6	0.5	0.8	0.9	1.3	0.7	0.7	2.1	0.5	0.3	0.4	0.9	2.6
					l			l							
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Order Intake	29.2	34.0	35.1	39.2	43.4	38.6	49.7	48.0	54.9	51.5	50.5	49.9	54.8	54.0	68.2
FFV	21.7	23.6	26.3	28.0	31.2	25.7	38.7	36.5	41.8	40.2	39.5	37.0	40.7	40.2	49.9
FPES	1.6	3.0	2.1	2.4	3.2	4.2	3.1	4.4	4.7	3.4	3.5	4.1	4.8	4.7	7.6
RM	1.6	3.6	2.0	3.5	3.3	3.5	2.3	2.0	2.5	2.6	2.2	3.0	3.1	3.3	3.4
ECV	4.2	3.9	4.6	5.4	5.7	5.2	5.7	5.1	5.9	5.3	5.2	5.8	6.2	5.9	7.3
Order Backlog	25.5	30.4	30.4	31.3	34.7	31.4	45.6	46.8	51.4	48.2	49.5	53.0	62.5	75.0	91.1
FFV	21.1	22.8	24.1	23.9	26.6	21.2	36.8	35.6	39.9	36.4	37.7	38.8	43.2	54.8	65.6
FPES	0.9	1.7	0.7	1.0	1.5	2.6	2.6	4.3	4.0	4.0	4.5	5.3	6.7	6.5	9.5
RM	2.2	4.1	3.6	4.1	3.3	4.2	2.1	2.3	2.5	2.9	2.3	3.4	4.8	5.3	5.0
ECV	1.3	1.8	1.9	2.3	3.3	3.4	4.1	4.5	5.0	5.0	5.1	5.5	7.8	8.4	11.0

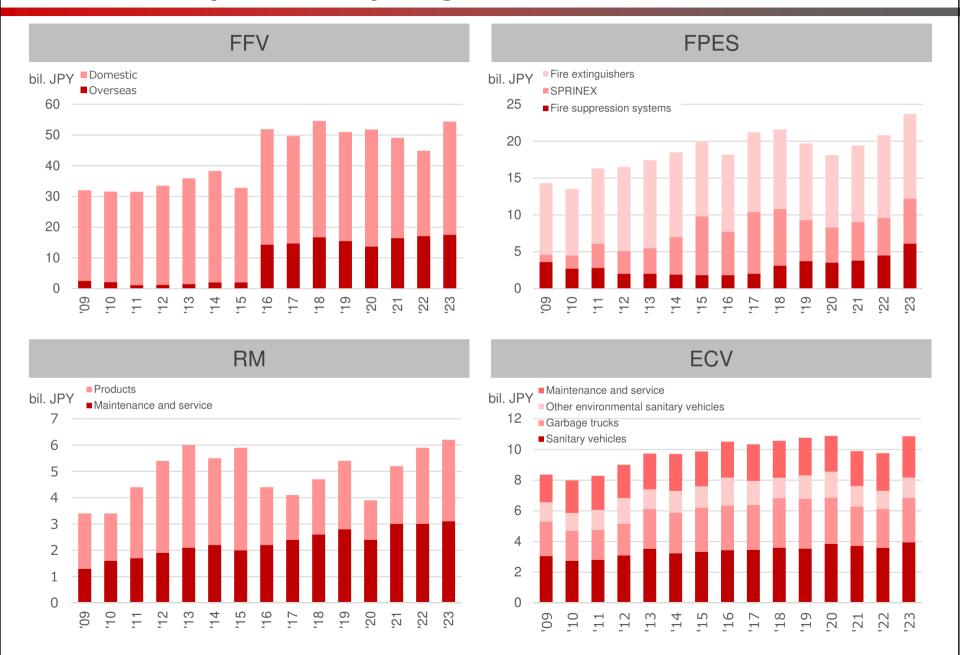
Transition of Performance (Full Year)



														(bil. JPY)
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Net sales	61.7	59.7	63.7	67.1	71.7	71.9	68.6	85.1	85.5	91.5	86.9	84.7	83.6	81.3	95.2
FFV	31.9	31.6	31.4	33.5	35.9	38.3	32.8	52.0	49.8	54.6	51.0	51.8	49.1	44.9	54.4
FPES	14.3	13.5	16.3	16.5	17.4	18.4	19.9	18.2	21.3	21.6	19.8	18.0	19.4	20.8	23.8
RM	3.4	3.3	4.3	5.4	6.0	5.5	6.0	4.4	4.1	4.7	5.4	4.0	5.2	5.9	6.2
ECV	8.4	8.0	8.3	9.0	9.7	9.7	9.9	10.5	10.3	10.6	10.8	10.9	9.9	9.8	10.9
Bicycle	3.7	3.3	3.3	2.8	2.6										
Operating profit	4.2	4.3	5.1	6.3	6.7	8.2	7.5	9.6	8.5	9.5	8.9	8.9	8.1	5.1	9.5
FFV	3.9	3.7	3.3	3.9	4.4	5.7	4.2	7.2	5.5	6.3	5.7	6.6	5.5	1.8	4.7
FPES	0.3	0.6	1.2	1.5	1.4	1.5	1.8	1.2	2.1	2.1	1.7	1.0	1.3	2.0	3.3
RM	-0.2	-0.2	0.1	0.2	0.3	0.2	0.4	0.0	0.2	0.4	0.5	0.3	0.6	0.7	0.7
ECV	0.3	0.2	0.3	0.6	0.7	0.8	1.1	1.2	0.6	0.8	0.9	0.9	0.7	0.6	0.7
Bicycle	-0.1	-0.1	0.2	0.0	-0.1										
Ordinary profit	4.5	4.6	5.3	6.4	7.0	8.4	8.1	10.1	9.0	10.1	9.3	9.5	8.8	5.9	9.6
Net profit	2.0	2.2	2.8	2.9	3.5	4.7	4.5	6.0	5.7	6.4	7.0	6.2	5.4	4.0	6.0
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Order Intake	49.8	42.1	49.5	49.3	55.4	57.6	54.6	71.6	71.8	78.3	73.8	73.7	75.5	84.9	87.4
FFV	34.9	26.2	29.6	30.6	34.4	35.1	30.3	48.9	47.1	51.7	49.4	50.6	48.1	57.5	57.7
FPES	3.8	4.1	5.4	5.0	5.5	6.5	8.8	6.7	10.1	10.0	9.1	7.9	8.9	9.7	11.6
RM	2.7	3.7	5.8	4.5	5.6	5.4	5.2	4.7	4.6	5.2	4.5	4.7	6.9	6.2	5.9
ECV	8.5	8.1	8.7	9.3	9.9	10.6	10.3	11.4	10.0	11.4	10.8	10.5	11.5	11.5	12.2
Order Backlog	12.1	8.8	11.5	9.4	9.7	8.7	19.4	19.8	22.1	22.8	22.1	23.7	29.5	47.7	57.0
FFV	8.1	4.3	5.0	3.7	4.3	2.3	12.5	11.7	11.8	11.6	11.6	12.4	14.0	29.1	35.9
FPES	1.0	1.1	1.0	0.9	0.9	1.1	2.0	1.9	3.9	3.6	3.7	4.2	4.9	6.0	7.4
RM	1.9	2.3	3.8	2.9	2.5	2.4	1.6	2.0	2.4	2.9	2.1	2.8	4.5	4.8	4.6
ECV	1.1	1.1	1.6	1.9	2.0	2.9	3.3	4.2	3.9	4.7	4.8	4.4	6.0	7.8	9.1

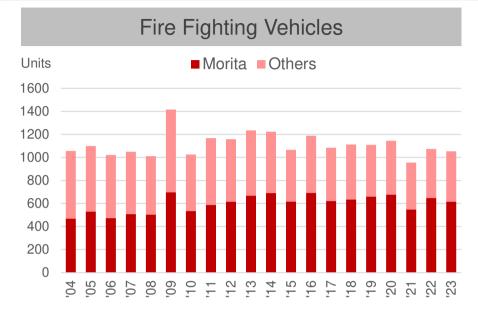
Sales Composition by Segment

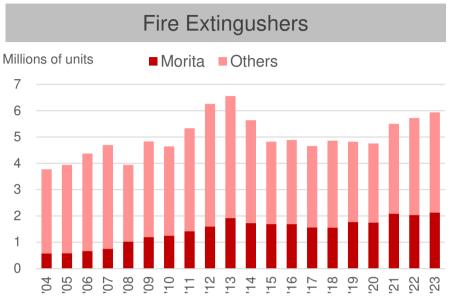


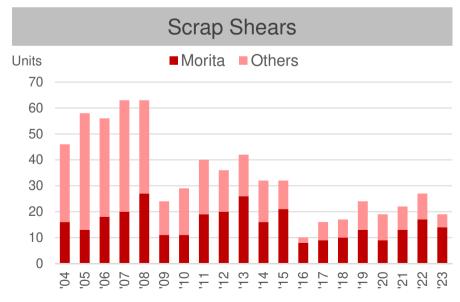


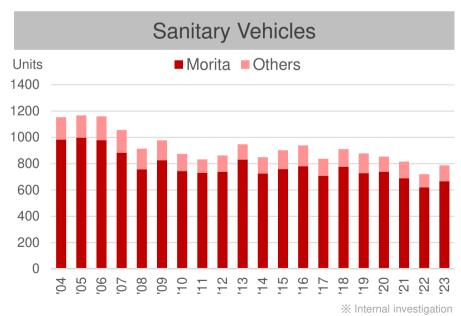
Domestic Market Size











Overview of Bronto Skylift













Company Name Bronto Skylift Ov Ab

Address Teerivuorenkatu 28, FI-33300 Tampere, Finland

1972 Established

Employees 407 (as of December 31, 2023)

Affiliates Bronto Skylift Aktiebolag (Sweden)

Bronto Skylift AG (Switzerland)

Bronto Skylift Deutschland GmbH (Germany)

Bronto Skylift, Inc. (United States)

Business Development, manufacturing and sales of combined Description

platform ladders and aerial platforms.

